

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2023 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2023 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2023 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: CA-513 - Visalia/Kings, Tulare Counties CoC

1A-2. Collaborative Applicant Name: Kings/Tulare Continuum of Care on Homelessness

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Kings United Way

1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
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1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.	
	In the chart below for the period from May 1, 2022 to April 30, 2023:	
	1. select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or	
	2. select Nonexistent if the organization does not exist in your CoC’s geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
3.	Disability Advocates	Yes	Yes	Yes
4.	Disability Service Organizations	Yes	Yes	Yes
5.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
6.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
7.	Hospital(s)	Yes	Yes	Yes
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Yes	Yes	Yes
9.	Law Enforcement	Yes	Yes	Yes
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
11.	LGBTQ+ Service Organizations	Yes	Yes	Yes
12.	Local Government Staff/Officials	Yes	Yes	Yes
13.	Local Jail(s)	Yes	Yes	Yes
14.	Mental Health Service Organizations	Yes	Yes	Yes
15.	Mental Illness Advocates	Yes	Yes	Yes

16.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
17.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
18.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
19.	Other homeless subpopulation advocates	Yes	Yes	Yes
20.	Public Housing Authorities	Yes	Yes	Yes
21.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
22.	Street Outreach Team(s)	Yes	Yes	Yes
23.	Substance Abuse Advocates	Yes	Yes	Yes
24.	Substance Abuse Service Organizations	Yes	Yes	Yes
25.	Agencies Serving Survivors of Human Trafficking	Yes	Yes	Yes
26.	Victim Service Providers	Yes	Yes	Yes
27.	Domestic Violence Advocates	Yes	Yes	Yes
28.	Other Victim Service Organizations	Yes	Yes	Yes
29.	State Domestic Violence Coalition	Yes	Yes	Yes
30.	State Sexual Assault Coalition	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.	Faith Based Organizations	Yes	Yes	Yes
35.	Veteran Organizations	Yes	Yes	Yes

1B-2.	Open Invitation for New Members.	
	NOFO Section V.B.1.a.(2)	

	Describe in the field below how your CoC:
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
2.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
3.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)

1The KTCoC website has a membership page with an open invitation and regularly recruits new members. Membership is advertised monthly through community meetings such as the Kings County Homeless Collaborative, Tulare County Task Force on Homelessness, and other public forums. These gatherings are made up of interested individuals and service organizations including members of the BIPOC and LGBTQ+ communities, DV providers, youth agencies, formerly homeless, and members of the Tule River and Tachi-Yokuts Tribes from the surrounding area. An annual recruitment is posted on the KTCoC website and social media, sent out via listserv, and announced at a KTCoC Membership Meeting. The most recent invitation was 7/27/2023 and resulted in 3 new members, and an application for a new project using the CoC Bonus and a project for the DV Bonus.

2.All KTCoC meetings comply with the Americans with Disabilities Act. Agendas include a disability compliance statement inviting anyone in need of special accommodations to reach out to a designated KTCoC staff member. In person meetings are held in accessible rooms and Zoom meetings have a captioning option. The KTCoC website uses an ADA-compliant sans serif font for e-readers and includes multiple translation options.

Specific outreach to people with lived experience occurs throughout the year at Local Initiative Navigation Centers (LINC), community meetings, and through recommendations of service providers. KTCoC is relaunching its Youth Advisory Board, with two-thirds of its members having lived experience. They are provided bus passes, stipends, and other supports as necessary so that they are able to participate in meetings. KTCoC conducts targeted outreach to ensure that there is broad representation by organizations serving culturally specific communities experiencing homelessness to address equity. This targeted outreach resulted in ABLE Industries, a job training and life skills program for people with disabilities, becoming a member. Other members include disability advocates and service organizations, LGBTQ+ advocates and service organizations, and service organizations led by and serving black, brown, indigenous, and other people of color. The KTCoC board also has representation by BIPOC, people who identify as/advocate for LQBTQ+, and persons with lived experience.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section V.B.1.a.(3)	
	Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;	
2.	communicated information during public meetings or other forums your CoC uses to solicit public information;	
3.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and	
4.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.	

(limit 2,500 characters)

1.KTCoC invites participation in monthly meetings via listserv to 400+ people, posting on the website calendar, and through social media. The listserv includes a broad array of organizations and individuals such as service providers, veterans’ organizations, faith-based agencies, jurisdictional leaders, law enforcement, youth serving organizations, LGBTQ+ representatives, BIPOC-led and serving agencies, disability advocates, persons with lived experience, domestic violence providers, and other stakeholders interested in addressing homelessness within the bi-county region. Each meeting includes a time for stakeholder feedback to address topics not already on the agenda.

.2.KTCoC has a variety of committees to encourage community participation (i.e PIT,Rating and Ranking, and HMIS). In addition, KTCoC staff and board participate in a variety of community meetings to ensure cross-collaboration. Meetings include the Kings County Homeless Collaborative, Tulare County Task Force on Homelessness, Tulare County Multi-Disciplinary Team Meetings, Street Medicine, Community Cares Coalition, Community Engagement Committee, and Kings Partnership for Prosperity. KTCoC also participates in California Advancing and Innovating Medi-Cal (CalAIM) integration, including a monthly California Healthcare Foundation TA workgroup, Partnership for Action monthly TA workgroups, and Kings County, Tulare County and Central Valley PATH workgroups.

3.All KTCoC meetings comply with the Americans with Disabilities Act. Agendas include a disability compliance statement inviting anyone in need of special accommodations to reach out to a designated KTCoC staff member. In person meetings are held in accessible rooms and Zoom meetings have a captioning option. The KTCoC website uses an ADA-compliant sans serif font for e-readers and includes multiple translation options.

4.KTCoC is reanalyzing and re-mapping CES to integrate CalAIM Enhanced Care Management (ECM) and CES services. KTCoC is working with managed care plans to include CalAIM in monthly case management roundtables and Housing First trainings. In 2021, KTCoC completed a formal evaluation of CES based on consumer focus groups, provider interviews, and online surveys. Feedback was utilized to update Written Standards, released May, 2021.Feedback also informed the purchase of a mobile outreach van, which operates as a roving office for a multi-disciplinary team. KTCoC completed a formal evaluation of CES based on consumer

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section V.B.1.a.(4)	
	Describe in the field below how your CoC notified the public:	
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
2.	about how project applicants must submit their project applications—the process;	
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and	
4.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.	

(limit 2,500 characters)

1.KTCoC announced the local competition via listerv to 400+ people, its website, Facebook, and Twitter on July 28, 2023. Further, the announcement was made at partner meetings such as the Kings County Homeless Collaborative and Tulare County Task Force on Homelessness.

2.A specific announcement inviting new organizations to apply for CoC Program funding was posted on the KTCoC website, sent out via listserv, and posted on social media July 27, 2023. A specific announcement inviting new organizations to apply for CoC Program funding was posted on the KTCoC website July 31, 2023, and sent out via listserv, was discussed via the KTCoC applicant webinar and membership meeting and posted on social media July 31, 2023. One new project has entered this year's competition to request CoC Bonus funds. KTCoC's Local NOFO and applicant webinar provided specific details on the application process, both of which were listed on KTCoC's website. KTCoC contracted consultants to both help with this process and to provide technical assistance to new applicants.

3.The Project Selection and Ranking Process, competition timeline, and resources for technical assistance were posted on the KTCoC website, sent out via listserv, and social media. An applicant workshop was held on July 31, 2023 and covered topics such as eligible programs, ranking process, HUD priorities, contract responsibilities, and how to apply. Resources included links to the HUD Competition pages, local NOFA and scoring tools, and the Applicant Workshop PowerPoint. The Zoom training provided detailed information on the local submittal process and applicants were provided an opportunity for 1:1 technical assistance from August 1, 2023 through September 1, 2023. Through listserv, social media, and the competition webpage, applicants were provided detailed information about the minimum threshold, funding priorities, contribution to system performance, organizational capacity, project rank, and project scoring policies. The information also included the reallocation policy and appeal process.

4.All trainings and meetings were conducted via Zoom. The written competition materials and meeting agendas were distributed via listserv, which complied with the Americans with Disabilities Act requirements, offering special assistance to participants who need additional support. Meeting materials were formatted with an ADA-compliant sans serif font for e-readers.

1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section V.B.1.b.	
	In the chart below:	
	1. select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
	2. select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Yes
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	

18.	Veterans Groups / Faith-Based Groups	Yes
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1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section V.B.1.b.	

	Describe in the field below how your CoC:
1.	consulted with ESG Program recipients in planning and allocating ESG Program funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC's geographic area so it could be addressed in the Consolidated Plan update.

(limit 2,500 characters)

1.KTCoC does not receive ESG funding directly and thus works with the only ESG recipient in the geographic area—the State of California. KTCoC attended workshops, communicated directly with CA’s Department of Housing and Community Development (HCD) leadership, and provided public comment to redesign ESG to develop a two-tier process to allocate noncompetitive/competitive State funds. KTCoC developed rating and ranking guidelines for local ESG funds and established system level performance standards. KTCoC recommended projects to the State for ESG funds. HCD often reaches out to KTCoC leadership for feedback prior to releasing program guidance, etc. KTCoC consults with local organizations and ESG recipients within our geographic area to help plan for ESG allocations including identifying gaps in services, unmet needs, duplication of services and performance of current programs/projects.

2.KTCoC provided HMIS data to ESG and ESG-CV recipients and subrecipients for APRs and CAPERs as well as for NOFO competitions. KTCoC reviews local ESG projects and forwards recommended projects to the State for consideration of grant awards. The process includes review by a local Rating and Ranking Committee that evaluate provider capacity, past performance, and overall contribution to the local service system. For funded projects, KTCoC reviews ESG and ESG-CV system and project level performance data on a quarterly basis to identify areas of concern/develop corrective actions, along with accompanying TA support to remedy any areas of non-compliance. These quarterly reports contain data derived from monthly Snapshots that are sent to ESG and ESG-CV funded agencies. The data includes income, employment, length of time homeless, recidivism, and housing stability. KTCoC continues to work with the two local tribal communities to encourage engagement with committees and CoC participation.

3.KTCoC provides PIT and HIC information to all 5 jurisdictions (State of CA, Hanford, Porterville, Visalia, Tulare) through Action Plan, CAPER, and Consolidated Plan requests. Additionally, KTCoC provides annual Point in Time reports that include HIC information to all Consolidated Plan jurisdictions.

4.KTCoC sends out updates and public comment requests on behalf of ConPlan jurisdictions to stakeholders via listserv and social media for action plan and consolidated plan updates. Additionally, KTCoC attended public meetings to share CoC-level concerns and priorities with con-plan juris

1C-3.	Ensuring Families are not Separated.	
	NOFO Section V.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	No
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes
5.	Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers.	No

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

1.KTCoC and member agencies collaborate on a number of levels with youth education providers. Agencies, such as Family Services of Tulare County (FSTC), operate programs on school sites, including the Goshen Family Center and primary prevention youth clubs at Woodlake High School. Local shelters and housing programs partner with the Homeless Liaisons at the Visalia Unified School District (VUSD), Tulare City School District, We also work with the Visalia College of Sequoia's Foster and Kinship Care Education (FKCE) Program and have housed youth experiencing homelessness from this program. Tulare Joint Union High School District and the Tulare County Office of Education (TCOE). These collaborations ensure that children in KTCoC housing programs receive the academic and financial assistance entitled to them under the McKinney-Vento Homeless Act KTCoC members maintain formal Operational agreements such as First 5 Tulare County, Parenting Network, the aforementioned school districts, and additional school district-based Family Resource Centers (FRCs) in rural Tulare County. The California Department of Health, Health and Human Services division partners with FSTC to sponsor Rape Prevention and Education programs. These Active Bystander programs are implemented by FSTC staff at Woodlake High School and at Lindsay High School. KTCoC members maintain active Operational agreements with TCOE and other local school districts. Members co-locate services at the Family Resource centers for the Cutler Orosi, Woodlake, and Lindsay school districts to provide services for students, their families, and the wider rural communities. Another school district agreement is with Visalia Unified School District to run the Goshen Family Center which resides on the elementary campus and offers counseling, parent education, and food/diaper distributions. KTCoC members also maintain active Operational agreements with TCOE and other local school districts.

1C-4b.	Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section V.B.1.d.	

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,500 characters)

KTCoc works to ensure that all service providers and CES staff inform individuals and families who become homeless of their eligibility for education services. Each CoC agency has to sign a Participating Agency Agreement that outlines this requirement. Additionally, CoC agencies are required to comply with the CES Written Standards that state: "Providers must document whether school aged children are eligible for McKinney-Vento services and whether the child is connected with a local education liaison. If the child is not already engaged, recipients must refer the family directly to the liaison at their school of choice. All applicants/participants with school-aged children must be provided with documentation that explains their rights under the McKinney-Vento Act and that provides contact information for the liaison at every school district within either Kings or Tulare County.... Providers shall maintain documentation in the participant's case file to demonstrate that these requirements have been met and that applicants and participants understand their rights." Agencies must have this documentation available at site-monitoring visits. If a project is deemed non-compliant with this requirement, they are offered technical assistance and placed on a performance improvement plan.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	Yes
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	Yes	Yes
4.	Early Head Start	No	No
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	Yes	Yes
6.	Head Start	Yes	Yes
7.	Healthy Start	Yes	Yes
8.	Public Pre-K	No	Yes
9.	Tribal Home Visiting Program	No	Yes
	Other (limit 150 characters)		
10.	School Based Family Resource Centers	Yes	Yes

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors–Collaboration with Federally Funded Programs and Victim Service Providers.	
	NOFO Section V.B.1.e.	

In the chart below select yes or no for the organizations your CoC collaborates with:

Organizations		
1.	state domestic violence coalitions	Yes
2.	state sexual assault coalitions	Yes
3.	other organizations that help this population	Yes

1C-5a.	Collaboration with Federally Funded Programs and Victim Service Providers to Address Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC regularly collaborates with organizations indicated in Question 1C-5 to:

1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

1. KTCOC works with local DV providers, State DV coalitions, State Sexual Assault Coalition, lived experience survivors, CoC and ESG project recipients, Department of Justice, and HHS representatives as voting members of the CoC. Some of these agencies include Family Services, Central California Family Crisis Center (CCFCC) and Kings Community Action Organization (KCAO). These DV providers stay apprised of DV-specific housing and service needs, communicate issues and changes that help direct updates to CoC-wide policies to ensure that all service providers utilize low-barrier approaches specific to survivors of domestic violence, dating violence, sexual assault and stalking.

1.KTCOC holds annual trainings on trauma-informed care, crisis intervention training, as well as serving survivors of domestic violence, human trafficking, and sexual assault. These trainings, supported by local DV providers, are mandatory for all CoC and ESG funded projects to ensure they can meet the needs of survivors. All other local service providers are strongly encouraged to attend. Slides are posted on the KTCOC website after each training so that staff can access resources on an ongoing basis. All local DV providers, Family Services, CCFCC, and KCAO, regularly attend monthly KTCOC meetings and participate in cross-agency discussions/networking. These DV providers offer 40-hour certified training that consist of eight modules scheduled on a rotating basis. The series includes topics such as safety planning, active listening skills, and emergency transfer and confidentiality protocols. The next scheduled training is October, 2023.

1C-5b.	Coordinated Annual Training on Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC coordinates to provide training for:

1.	project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and
2.	Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).

(limit 2,500 characters)

.1.KTCoC has regularly scheduled monthly meetings with all trauma informed trained Housing Coordinator Staff to discuss barriers to entry, specific needs, and victim centered approaches. These meetings are roundtables with open dialogue. Trauma informed trainings are mandatory for all staff on a semi-annual basis. These meetings also identify the current efforts to increase access to housing and services defined safe by survivors, maximizing client choice while maintaining safety, confidentiality and still be survivor centered services.

2.All KTCoC staff and service providers are trauma informed and trained to provide victim centered services at least semi - annually, including Coordinated Entry staff. All trainings and meetings are free to the CoC and ESG providers and open to any interested individual or agency. Notices of these trainings and meetings are listed on the KTCoC website and put out through the listserv of organizations and CoC participants.

1C-5c.	Implemented Safety Planning, Confidentiality Protocols in Your CoC's Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC's coordinated entry includes:

1.	safety planning protocols; and
2.	confidentiality protocols.

(limit 2,500 characters)

1. Safety - KTCoc Coordinated Entry System (CES) has protocols in place for survivors. Access points administer a screening for risk or potential harm perpetrated on participants as a result of domestic violence, human trafficking, sexual assault, stalking, or dating violence. In the event defined risk is deemed to be present, the participant is offered the option of connecting to a DV provider or law enforcement where they can receive specialized services and housing assistance, using a trauma informed approach designated to address the particular service needs of survivors.

Planning - CES participating agencies are trained in victim centered practices and trauma informed care, equal access to housing, and motivational interviewing to ensure participants aren't re-traumatized during the assessment. Assistance with developing a clear plan with the survivor's needs included is part of the individualized care plan.

2. Confidentiality - Data collected by victim service providers is entered into a comparable database that meets HUD and VAWA requirements. Survivors are assessed for housing using the VI-SPDAT, which is entered into a comparable database and a unique ID is generated. The unique ID is entered into CES ensuring anonymity and equal access to all available housing. DV providers have access to both DV and non-DV dedicated housing. Households are able to choose the type and location of housing that best meets their needs without losing prioritization in CES.

1C-5d.	Used De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
	Describe in the field below:	
	1. the de-identified aggregate data source(s) your CoC used for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and	
	2. how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.	

(limit 2,500 characters)

1.KTCoc uses multiple de-identified aggregate datasets including Eccovia, HMIS, PIT and other stakeholders serving survivors to evaluate how best to meet the specialized needs related to DV and homelessness.

2.Data is analyzed annually at a minimum, to identify community solutions, increase resources, and plan for future needs. Data from the HMIS comparable database tracks demographics, services, length of stay, and outcomes that are used to identify unmet needs. The PIT count measures the scope and demographics of survivors among the overall homeless population. Coordinated Entry housing assessments collect demographic information, vulnerability data elements, and whether a person's homelessness is a result of fleeing abuse.

1C-5e.	Implemented Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:	

1.	whether your CoC has policies and procedures that include an emergency transfer plan;
2.	the process for individuals and families to request an emergency transfer; and
3.	the process your CoC uses to respond to individuals' and families' emergency transfer requests.

(limit 2,500 characters)

1. HUD and ESG funded service providers are required to follow VAWA regulations, which are further affirmed through CES Written Standards. Training occurs on all policies and procedures including emergency transfers. KTCOC also has written policies and procedures that ensure all individuals and families receiving or seeking CoC or ESG program assistance are made aware of the CoC's Emergency Transfer process for requesting an emergency transfer. These policies include that only survivors that have necessary documentation for imminent risk of further harm, and their immediate household, are eligible for an emergency transfer.

2. Clients can request an Emergency Transfer Plan (ETP) through their case manager or through CES. Options include internal transfers, external transfers, and obtaining other safe/available units. Survivors are assessed for housing using the VI-SPDAT with safety, planning and confidentiality, which is entered into a comparable database and a unique ID is generated.

3. For families receiving tenant-based rental assistance, the plan must specify what will happen with respect to the non-transferring family member(s), if the family separates in order to affect an emergency transfer. (ii) For families living in assisted units, the required policies must provide that for program participants who qualify for an emergency transfer but a safe unit is not immediately available for an internal emergency transfer, the individual or family shall have priority over all other applicants for rental assistance, transitional housing, and permanent supportive housing projects funded under this part, provided that: The individual or family meets all eligibility criteria required by Federal law or regulation or HUD NOFA; and the individual or family meets any additional criteria or preferences established in accordance with § 578.93(b)(1), (4), (6), or (7). The individual or family shall not be required to meet any other eligibility criteria or preferences for the project. The individual or family shall retain their original homeless or chronically homeless status for the purposes of the transfer.

1C-5f.	Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC:

1.	ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within the CoC's geographic area; and
2.	proactively identifies systemic barriers within your homeless response system that create barriers to safely house and provide services to survivors of domestic violence, dating violence, sexual assault, or stalking.

(limit 2,500 characters)

1, KTCOC CES has protocols in place for survivors. Access points administer a screening for risk or potential harm perpetrated on participants as a result of domestic violence, human trafficking, sexual assault, stalking, or dating violence. In the event defined risk is deemed to be present, the participant is offered the option of connecting to a DV provider or law enforcement where they can receive specialized services and housing assistance, using a trauma informed approach designated to address the particular service needs of survivors. CES participating agencies are trained in victim centered practices and trauma informed care, equal access to housing, and motivational interviewing to ensure participants aren't re-traumatized during the assessment. Data collected by victim service providers is entered into a comparable database that meets HUD and VAWA requirements. Survivors are assessed for housing using the VI-SPDAT, which is entered into a comparable database and a unique ID is generated. The unique ID is entered into CES ensuring anonymity and equal access to all available housing. DV providers have access to both DV and non-DV dedicated housing and services within the CoC's geographical area. Households are able to choose the type and location of housing that best meets their needs without losing prioritization in CES.

2. A systemic barrier to providing timely services to survivors of domestic violence, dating violence, sexual assault or stalking was the previous definition as to who was eligible to receive services. The recent adaptation to the McKinney-Vento definition lowers this barrier; therefore KTHA has notified its membership of this change via listserv, on the Local NOFO, and via the webinar. Another barrier identified is some DV providers and/or agencies that serve survivors in addition to other subpopulations had misconceptions as to how DV funds could be utilized, such as not thoroughly understanding emergency transfers or recognizing that they could help move survivors to other covered housing projects that would provide additional levels of safety for their clients. As we continue to teach and partner with our service providers, we continue to identify systemic barriers and are committed to work to minimize these barriers.

1C-5g.	Ensuring Survivors With a Range of Lived Expertise Participate in Developing CoC-Wide Policy and Programs.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC:	
1.	ensured survivors with a range of lived expertise are involved in the development of your CoC-wide policy and programs; and
2.	accounted for the unique and complex needs of survivors.

(limit 2,500 characters)

1.KTCoc have two persons with lived experience of DV and Homelessness on our Board of Directors, which is made up of BIPOC persons. The KTCoc Rating and Ranking Committee also has two persons with lived experience of DV and homelessness. There are DV survivors, LGBTQ+ and BIPOC persons on our street outreach teams to help identify and coordinate needed services for persons falling into these special subpopulations. KTCoc is creating a committee made up of persons with lived experiences to address issues, needs and barriers for these subpopulations and to create new policies to remove these obstacles.

2.Having a range of survivors with lived expertise helps account for the unique and complex needs of survivors. KTCoc also remains apprised of these unique needs via its regular communication with service providers, including those serving survivors of DV. Monthly roundtables further allow KTCoc to account for these unique and complex needs.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+--Anti-Discrimination Policy and Training.	
	NOFO Section V.B.1.f.	

	1. Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
	2. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
	3. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes

1C-6a.	Anti-Discrimination Policy--Updating Policies--Assisting Providers--Evaluating Compliance--Addressing Noncompliance.	
	NOFO Section V.B.1.f.	

Describe in the field below:

1.	how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;
2.	how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

1.KTCoC receives stakeholder feedback at regular monthly CoC meetings. Policies, including the anti-discrimination policy, are reviewed and updated as necessary based on stakeholder feedback and are updated annually at a minimum. KTCoC members include LGBTQ+ serving groups as well as BIPOC from our communities. Annual trainings are conducted to all providers on how to effectively implement equal access to housing regardless of gender identity or sexual orientation.

2.KTCoC presented the CoC wide Anti-Discrimination Policy for adoption to the CoC membership. All CoC members voted to adopt the CoC policy with written procedures included. Each agency presented and included these same policies at the agency level as well as. The new policy includes LGBTQ+ individuals and families to ensure supportive services, shelter and housing are free from discrimination.

3.KTCoC evaluates compliance by agency review and data review annually. All agencies are fully compliant with the CoC wide Anti-Discrimination Policy. All CoC and ESG providers are trauma informed and able to meet the needs of the LGBTQ+ community.

4.KTCoC follows a strict policy for non-compliant agencies. Both CoC and ESG agencies are put on notice, are offered technical assistance, and are assisted with a recovery plan to ensure non-compliance issues are resolved.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy.	
	NOFO Section V.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2022 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Housing Authority of Kings County	1%	Yes-HCV	Yes
Housing Authority of Tulare County	3%	Yes-HCV	Yes

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section V.B.1.g.	

Describe in the field below:

1. steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or

2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.
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(limit 2,500 characters)

1.KTCoC has worked closely with both local housing authorities, Housing Authority of Kings County (HAKC) and Housing Authority of Tulare County (HATC), to adopt homeless admission preferences within their respective service area. In partnership with HAKC, KTCoC has secured Move-On Vouchers, Mainstream Vouchers (MVP), Emergency Housing Vouchers (EHV), and Foster Youth Initiative Vouchers for people experiencing homelessness. HAKC accepts referrals through the Coordinated Entry System and works directly with CES staff on housing search and placement. The HAKC Executive Director participated in the development of the most recent Homeless Plan and attends Kings County Homeless Collaborative meetings. KTCoC has had similar success with HATC to secure Move-On Vouchers, MVP, EHV, and master leased units. Additionally, HATC purchased Sequoia Village Motel that provides non-congregate shelter while undergoing renovations to become permanent supportive housing. KTCoC is also working with HATC to secure project-based vouchers at two new affordable housing locations that have homeless set-aside units. All of these units and vouchers ensure at least 20 percent of the PHA's new admissions were homeless at the time of admission. KTCoC will continue to work with partner agencies in the bi- county region to refer families and assist where needed with the flexible housing pool fund with security deposits, holding fees, bonus fees, and other acceptable needs. KTCoC will continue to work with partner agencies in the bi- county region to refer families and assist where needed with the flexible housing pool fund with security deposits, holding fees, bonus fees, and other acceptable needs.

2.N/A

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored–For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	Yes
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.	N/A	No

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section V.B.1.g.	

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	Yes
3.	Housing Choice Voucher (HCV)	Yes
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	Yes
6.	Non-Elderly Disabled (NED) Vouchers	Yes
7.	Public Housing	Yes
8.	Other Units from PHAs:	
	Section 8	Yes

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section V.B.1.g.	

1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	Yes
		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	MVP / EHV / Flex Fund / BCBS

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
	NOFO Section V.B.1.g.	

	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
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1C-7e.1.	List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program.	
	Not Scored–For Information Only	

	Does your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
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If you select yes to question 1C-7e.1., you must use the list feature below to enter the name of every PHA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.

PHA
Housing Authority...
Housing Authority...

1C-7e.1. List of PHAs with MOUs

Name of PHA: Housing Authority Kings County

1C-7e.1. List of PHAs with MOUs

Name of PHA: Housing Authority Tulare County

1D. Coordination and Engagement Cont'd

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1D-1.	Discharge Planning Coordination.	
	NOFO Section V.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section V.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2023 CoC Program Competition.	17
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2023 CoC Program Competition that have adopted the Housing First approach.	17
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2023 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section V.B.1.i.	

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.

	Describe in the field below:
1.	how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation; and
3.	how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach.

(limit 2,500 characters)

1.KTCoC believes that Housing First is a critical tool in addressing homelessness. All KTCoC HUD and ESG funded projects must agree to following a Housing First model by signing an MOU with KTCoC. KTCoC secured technical assistance to work with agencies on updating their project policies and procedures to comply with Housing First standards including low barrier entry criteria for all projects; no service participation requirements; no preconditions to entry and prioritizing rapid placement and stabilization in permanent housing. The technical assistance further supported agencies with structuring their policies and procedures to include a client-centered approach that allows entry to projects regardless of participant income, current or past substance abuse, history of victimization, or past incarcerations. Project policies and procedures are reviewed as a part of the local competition. Information is also gathered during Coordinated Entry meetings as cases are staffed, through the KTCoC grievance process, and through client feedback. Agencies with a pattern of grievances are provided technical assistance and placed on a performance improvement plan.

2.To ensure ongoing compliance, a quantitative review of HMIS and CES data occurs monthly. This review assesses rejected referrals, the length of time from referral to enrollment, referral to housing move-in date, and exit information. In the rating and ranking process, projects could receive up to 20 points for their fidelity to a Housing First approach, as evidenced by CoC monitoring and/or a review of supporting documentation such as agency policies that are provided to KTCoC.

3.KTCoC also reviews qualitative information to assess a project’s compliance with Housing First principles throughout the CoC geographic area. Both CoC and ESG funded projects, and projects that do not receive CoC/ESG funding, are trained and required to use the CoC wide Housing First Policies. Agencies are also required to submit the HUD Housing First Assessment Tool to KTCoC on an annual basis. All members of the CoC are offered free trainings on the HUD Housing First approach.

1D-3.	Street Outreach—Scope.	
	NOFO Section V.B.1.j.	

	Describe in the field below:
1.	your CoC’s street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2.	whether your CoC’s Street Outreach covers 100 percent of the CoC’s geographic area;
3.	how often your CoC conducts street outreach; and
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

(limit 2,500 characters)

1. Outreach teams include housing navigators, code enforcement, Homeless Outreach and Proactive Engagement (HOPE) multi-disciplinary police/mental health provider teams, Homeless Enforcement Assistance Response Team (HEART) Sheriff team, Projects for Assistance in Transition from homelessness (PATH) teams, a food truck ministry, Local Initiative Navigation Centers (LINC), the street medicine team, and a mobile outreach van. Services are coordinated amongst teams to ensure that resources and outreach efforts aren't duplicated. The CES team participates in planning meetings with partners to schedule dates, locations, and services for outreach efforts. Outreach teams leverage the HMIS By-Name List to update client records as additional information is obtained. Bi-lateral consents are available for clients to sign allowing for multiple agencies to staff their case, thus expediting the engagement process, and minimizing the need for the client to repeatedly share their situation.

2. Street outreach covers 100% of KTCoc's geographic area. CES staff are divided into regions with scheduled days for street outreach to ensure that areas receive regular access to supports.

3. Street outreach is conducted continuously throughout the CoC with areas with higher concentrations of people experiencing homelessness visited weekly. Smaller and unincorporated communities are visited on a monthly basis. In May of 2023 KTCoc was awarded Homeless Housing, Assistance and Prevention (HHAP) Round 4 funding. \$352,850 of the total award was allocated to expand Kings County's street outreach program. We also were the subrecipient of Cal ICH's Encampment Resolution Fund funding (\$\$ was awarded to the City of Tulare and we were the subrecipient). Money is being used to pay for an additional Housing Navigator specific to the City of Tulare.

4. Outreach staff are trained in motivational interviewing, trauma informed care, and harm reduction to assist clients who have the highest barriers and are least likely to request assistance, such as people experiencing chronic homelessness. Rapport is created by offering services through a person centered approach in areas such as linkages to mainstream benefits, behavioral health, document assistance, and DV services. Multi-disciplinary teams bring services to people that are unable or unwilling to access them in traditional settings.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section V.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC's geographic area:

	Your CoC's Strategies	Ensure Homelessness is not Criminalized	Reverse Existing Criminalization Policies
1.	Engaged/educated local policymakers	Yes	Yes
2.	Engaged/educated law enforcement	Yes	Yes
3.	Engaged/educated local business leaders	Yes	Yes

4. Implemented community wide plans	Yes	Yes
5. Other:(limit 500 characters)		
Community Engagement Campaign	Yes	Yes

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.	
	NOFO Section V.B.1.I.	

		HIC Longitudinal HMIS Data	2022	2023
	Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR.	HIC	226	188

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff.	
	NOFO Section V.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Mainstream Benefits	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	SSDI–Social Security Disability Insurance	Yes
4.	TANF–Temporary Assistance for Needy Families	Yes
5.	Substance Use Disorder Programs	Yes
6.	Employment Assistance Programs	Yes
7.	Other (limit 150 characters)	
	SOAR	Yes

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section V.B.1.m	

Describe in the field below how your CoC:

1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, SSDI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and
3.	works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

(limit 2,500 characters)

1.KTCoC disseminates updates on mainstream resources in membership meetings, case management roundtables, through listserv messages, and social media posts. Quarterly trainings include: Health Insurance & Homelessness, Housing Choice Vouchers, WIC Programs, Economic Impact Payments, Health Literacy, substance abuse programs, how to apply to mainstream benefits like TANF, SSI/SSDI, and food stamps, and Employment Opportunities. KTCoC ensures that service providers are continually updated on the availability of mainstream resources. During COVID-19, weekly meetings were held to share information on how to assist clients with Economic Impact Payment applications, accessing additional unemployment benefits, and emergency rental assistance.

2.Housing navigators and outreach teams screen for health insurance when conducting housing assessments daily. Clients without insurance are immediately connected to an enrollment specialist. KTCoC works with the Health Homes and street medicine teams to do street outreach, ensuring that clients are enrolled in services and healthcare including mental health and substance abuse treatment programs. Tulare County’s Housing Disability Advocacy Program team assists clients with accessing mainstream benefits and SSI/SSDI benefits. KTCoC received a grant from Anthem Blue Cross for flex funds to house people experiencing homelessness. Clients are screened and connected to health insurance, matched with a housing opportunity, and, if eligible, enrolled in Health Homes. The Health Homes program serves Medicaid-eligible clients with complex medical needs and chronic conditions by providing case management and care coordination. As part of a strategic planning process for Tulare County, County staff, CoC providers, and the CES lead are system mapping to further integrate Medicaid behavioral health services into homeless outreach and housing programs.

3.KTCoC HUD and ESG funded agencies are required to participate in SOAR training annually to remain or become SOAR certified.

1D-7.	Increasing Capacity for Non-Congregate Sheltering.	
	NOFO Section V.B.1.n.	

Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.

(limit 2,500 characters)

Within 45 days of the National Emergency declaration, KTCoc opened the first non-congregate shelter (NCS) in our region. Three motels were purchased as NCSs. KTCoc continued to work with service providers to house clients experiencing homelessness in the three purchased NCSs. Along with the ESG-CV funds allocated as FEMA match funds for conversion to PH, KTCoc also provided Homeless Housing, Assistance and Prevention (HHAP) funds for PH. During the first half of the fiscal year quick referrals for NCSs were completed and clients were also being assisted to apply for EHV/MVP vouchers. One of the three purchased motels has been converted to PH and has a total of 50 tenants with a PSH, MVP, or EVH subsidy. As of October 2022, all 50 units have been filled through CES referrals.

KTCoc continues to work closely with CES outreach teams and other community outreach teams to rapidly refer clients to the two existing low barrier bridge housing projects funded by KTCoc HHAP funds. The Visalia low barrier bridge project has a total of 21 beds and the Porterville low barrier navigation center has a total of 15 bridge beds and 15 shelter beds. Clients who are referred from CES to both projects are prioritized based on older adults experiencing homelessness and other people whose age or underlying health conditions put them at higher risk for dangerous complications from COVID-19. These clients are also prioritized for existing PSH, MVP, and EHV that will transition into 260 affordable housing units set aside for CES clients.

KTCoc adopted HUD's Prioritization Standards and uses a VI-SPDAT to prioritize vulnerability. Housing navigators assist with collecting documents to rapidly refer households prioritized for housing programs. Non-congregate shelter capacity was increased through Coordinated Entry Prioritization Policies that were adopted in 2020 to shift RRH prioritization to those in non-congregate shelters. KTCoc was the sole recipient of the ESG-CV funds allocated to the bi-county region. We worked with both counties to secure sites for isolation units and for people experiencing homelessness. Although non-congregate shelters were the idea, we provided congregate shelters with strategies to minimize the spread of COVID-19 through social distancing, enhanced ventilation, and wearing masks. A COVID-19 hotline was established for people experiencing homelessness that were interested in health screenings, non-congregate shelters'

ID-8.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent Spread of Infectious Diseases.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:	
1.	develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and	
2.	prevent infectious disease outbreaks among people experiencing homelessness.	

(limit 2,500 characters)

1.KTCoC has adopted a formal preparedness plan based upon the Infectious Disease Toolkit for CoCs, published March 2020. The plan incorporated several key areas of focus such as planning, communication, CoC support, and training/education. KTCoC formally adopted the plan in late Spring of 2022. Since then, new partnerships with street medicine and health departments have been developed and implemented. The COVID-19 pandemic has given KTCoC the opportunity to work closely with Public Health leaders, Emergency Operations Centers (EOCs), State leaders, and other key stakeholders. Through these engagements we have created meaningful relationships and protocols that can be leveraged for future public health emergencies. One key accomplishment was the development of the Community Care Coalition (CCC), a network of local stakeholders that work together during times of emergency. The CCC, which includes agencies such as KTCoC, United Way, County representatives, and other critical stakeholders, coordinates the emergency response within the region so that communication, supports, and education are disseminated in a targeted manner.

2.KTCoC and both County Health Departments met weekly, and oftentimes daily, to implement a coordinated response for people experiencing homelessness at the onset of the COVID-19 pandemic. A joint letter was distributed to hospitals, shelters, service providers, and jurisdictional leaders on prevention efforts and access to non-congregate shelter. The California Department of Social Services and Kings and Tulare County Health Departments, along with KTCoC, met regularly to identify how best to use all available local, state, and federal funding for non-congregate shelters. CES was identified by both Counties as the lead entity for all health screenings and referrals to non-congregate shelter. Local hospitals and the street medicine team were given access to HMIS and were able to input health screenings for client placement into non-congregate shelter. Kaweah Health’s street medicine team partnered with the CES team on weekly outreach to encampments, shelters, and other areas people experiencing homelessness tended to congregate. Medical services, COVID-19 testing and vaccinations, and prescription administration were provided during these events. Health Departments for both Counties were instrumental in providing widespread information on safety measures.

ID-8a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC:	
1.	shared information related to public health measures and homelessness, and	
2.	facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

(limit 2,500 characters)

Within 45 days of the National Emergency declaration, KTCoc opened the first non- congregate shelter (NCS) in our region. Three motels were purchased as NCSs.

KTCoc continued to work with service providers to house clients experiencing homelessness in the three purchased NCSs. Along with the ESG-CV funds allocated as FEMA match funds for conversion to PH, KTCoc also provided Homeless Housing, Assistance and Prevention (HHAP) funds for PH. During the first half of the fiscal year quick referrals for NCSs were completed and clients were also being assisted to apply for EHV/MVP vouchers. One of the three purchased motels has been converted to PH and has a total of 50 tenants with a PSH, MVP, or EVH subsidy. As of October 2022, all 50 units have been filled through CES referrals.

KTCoc continues to work closely with CES outreach teams and other community outreach teams to rapidly refer clients to the two existing low barrier bridge housing projects funded by KTCoc HHAP funds. The Visalia low barrier bridge project has a total of 21 beds and the Porterville low barrier navigation center has a total of 15 bridge beds and 15 shelter beds. Clients who are referred from CES to both projects are prioritized based on older adults experiencing homelessness and other people whose age or underlying health conditions put them at higher risk for dangerous complications from COVID-19. These clients are also prioritized for existing PSH, MVP, and EHV that will transition into 260 affordable housing units set aside for CES clients.

KTCoc adopted HUD’s Prioritization Standards and uses a VI-SPDAT to prioritize vulnerability. Housing navigators assist with collecting documents to rapidly refer households prioritized for housing programs. Non-congregate shelter capacity was increased through Coordinated Entry Prioritization Policies that were adopted in 2020 to shift RRH prioritization to those in non-congregate shelters.

KTCoc was the sole recipient of the ESG-CV funds allocated to the bi-county region. We worked with both counties to secure sites for isolation units and for people experiencing homelessness. Although non-congregate shelters were the idea, we provided congregate shelters with strategies to minimize the spread of COVID-19 through social distancing, enhanced ventilation, and wearing masks. A COVID-19 hotline was established for people experiencing homelessness that were interested in health screenings, non-congregate shelter.

1D-9.	Centralized or Coordinated Entry System–Assessment Process.	
	NOFO Section V.B.1.p.	
	Describe in the field below how your CoC’s coordinated entry system:	
1.	covers 100 percent of your CoC’s geographic area;	
2.	uses a standardized assessment process; and	
3.	is updated regularly using feedback received from participating projects and households that participated in coordinated entry.	

(limit 2,500 characters)

1. 1.CES is designed as a no wrong door approach and covers 100% of the geographic area. In an effort to affirmatively further fair housing and services, households can access CES through 211, the mobile outreach van, soup kitchens, navigation centers, and shelters. CES connects with homeless education liaisons and service providers to offer services to families with children. Navigators coordinate weekly with local law enforcement, code enforcement, mental health teams, and service providers to cover the bicounty region and reports any conditions or actions that impede fair housing choice within the entire CoC geographic area. CES staff are divided into regions with scheduled days for street outreach within their respective regions to ensure that areas “with the hard to reach” receive regular access to supports across the entire geographic region.

2.KTCoc uses a standardized assessment process and assessment tool that prioritizes persons most in need of assistance and ensures that permanent housing is rapidly obtained consistent with the participants references. Furthermore, CES reduces the intake burden on people utilizing the CES by simplifying the complexity of the assessment and using a trauma-informed approach. Participants are informed of their rights and remedies under state, federal and local fair housing rights and civil right laws. Referrals are made to a broad range of service providers for complete individualized care. As gaps and needs are identified the CoC works to build gap filling services by coordinating with local government, law enforcement, CDBG/ESG/HOME recipients and jurisdictions, affordable housing developers, CHDO’s, Early childhood programs, education authorities, mental health providers, substance abuse providers and anyone that may be able to fill a gap in service as part of KTCoc CES.

3.CES is updated at least annually using feedback received from local stakeholders and households that participated in the CES process.

1D-9a.	Program Participant-Centered Approach to Centralized or Coordinated Entry.	
	NOFO Section V.B.1.p.	

	Describe in the field below how your CoC's coordinated entry system:
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;
2.	prioritizes people most in need of assistance;
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and
4.	takes steps to reduce burdens on people using coordinated entry.

(limit 2,500 characters)

1. Outreach workers visit encampments to connect with people least likely to seek homeless assistance and build rapport by using trauma informed communication and motivational interviewing techniques. These outreach workers and teams are made up of a variety of volunteers working with staff including youth, DV survivors, formerly homeless, LGBTQ+ and BIPOC persons to enhance a human connection
- 2.KTCoC adopted HUD’s Prioritization Standards and established a communitywide prioritization list (“ of all known homeless persons seeking or in need of housing and services to resolve their crisis. The Housing Priority List is organized according to participant need, vulnerability and risk. The list provides an effective way to manage an accountable and transparent prioritization process. This List is managed by the Housing Navigator and is monitored by the CoC and HMIS Lead. All assessments are entered into the HMIS software, Client Track, by providers and Housing Navigator within 48 hrs. As housing opportunities become available, the Housing Navigator selects households from the Housing Priority List based on a combination of VI-SPDAT score, length of time homeless and program requirements. Selection is also made based on information received by participating agencies that required to provide the following information about participants: assessment score, participant preferences for housing type and location, and any additional special housing needs such as physically accessible units or other accommodations.
- 3.Providers are required to notify the CES of all known and anticipated vacancies. Providers have one week from referral to contact the household and 30 days to place them into permanent housing. Part of our CES team is a housing placement specialist who assists each client in identifying appropriate housing options within 15 days of entering our system.
- 4.CES team members take steps to reduce burdens on people using coordinated entry by making proper referrals for services throughout the CoC and our partners across the geographic area. Information is shared among providers to decrease the burden of reperepeating information and lessen the trauma of requesting services. There is no discrimination among any of KTCoC’s area provers. All providers have staff, volunteers and/or board members belonging to the BIPOC, LGBTQ+ communities and are trauma-informed.

1D-9b.	Informing Program Participant about Rights and Remedies through Centralized or Coordinated Entry–Reporting Violations.	
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NOFO Section V.B.1.p.

Describe in the field below how your CoC through its centralized or coordinated entry:

1.	affirmatively markets housing and services provided within the CoC’s geographic area and ensures it reaches all persons experiencing homelessness;
2.	informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and
3.	reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.

(limit 2,500 characters)

1. Outreach workers visit encampments to connect with people least likely to seek homeless assistance and build rapport by using trauma informed communication and motivational interviewing techniques. These teams are made up of volunteers and staff, youth, BIPOC and LGBTQ+ and formerly homeless persons who give input on committees, working groups and board meetings for decision making. Many are voting members of the CoC. Additional outreach is done regularly on social media platforms, websites, meetings and local presentations and flyers.

2. Housing Navigators and Outreach workers inform program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws.

3. KTCoc participates in the Consolidated Plan and meets quarterly with city staff to address issues and concerns that prevent participants from fair housing choices. Our cities and Counties are very responsive to our input and make corrective changes as needed.

1D-10.	Advancing Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section V.B.1.q.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	09/15/2022

1D-10a.	Process for Analyzing Racial Disparities—Identified Racial Disparities in Provision or Outcomes of Homeless Assistance.	
	NOFO Section V.B.1.q.	

Describe in the field below:

1.	your CoC’s process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and	
2.	what racial disparities your CoC identified in the provision or outcomes of homeless assistance.	

(limit 2,500 characters)

1. KTCoC commissioned a Racial Equity Analysis to assess the scope of racial disparities in Kings and Tulare Counties by comparing HMIS data to census data. Additionally, the County of Tulare has an ongoing research partnership with Case Western University, through which insights from the homeless community are systematically mapped out, including the impact of race and equity. Training is a critical component of the local focus on improving racial equity within our system. Tulare County HHSA staff, approved under the Governing Alliance on Race & Equity (GARE) train the trainer model, provides annual racial equity training for the CoC. The training focuses on cultural and linguistic competency, eliminating biases, and creating an inclusive environment. All KTCoC HUD and ESG funded agencies sign a Partnership Agreement which includes a commitment to ongoing racial equity training and policies that address racial disparities within their own agency. KTCoC believes that the insight from persons of color and the LGBTQ+ community is extremely important to increasing racial equity. A key component of local funding competitions is reviewing how an applicant is promoting racial equity within their program. Additionally, the KTCoC Board has a “lived experience” position that is filled by a community of color representative. The local Homeless Task Force – a collection of decision makers from a wide range of sectors – welcomes public comment to consider in decision making, and places high value from those with lived experience and from persons of color. In February 2022 KTHA participated in the California Racial Equity Action Lab (CA REAL) Initiative Community of Practice (CoP). KTCoC staff attended weekly trainings lead by CA REAL trainers. The goal was to identify racial disparities and create goals to help alleviate them. The KTCoC core team participated in a series of three CoPs to explore racial equity and social justice frameworks. This included looking at US Census compared to local PIT counts, which showed that .82% of Kings and Tulare County residents are Native American or Alaska Natives, yet they represented 6.73% of individuals on the 2020 PIT count.

2. These steps allowed KTCoC to identify racial disparities among Native Americans and Alaskan Natives, especially from the Tule River Tribe. KTCoC has taken, and continues to take, actions to reduce these disparities. KTCoC has created an expansion project for inclusion of these identified subpopulations.

1D-10b.	Implemented Strategies that Address Racial Disparities.	
	NOFO Section V.B.1.q.	

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	The CoC’s board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	Yes

7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.	N/A	No

1D-10c.	Implemented Strategies that Address Known Disparities.	
	NOFO Section V.B.1.q.	

Describe in the field below the steps your CoC is taking to address the disparities identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

KTCoC is engaging the tribal communities in Kings and Tulare Counties including inviting them to be members of the CoC (membership fee will be waived, if necessary), inviting them to have representation on the Tulare County Homeless Taskforce and the Kings County Homeless Collaborative, and engage in ongoing conversations about reducing Native American/Alaskan Native homelessness. KTCoC has succeeded in having a member of the tribal council to be appointed to the Tulare County Homeless Task Force. KTCoC is also working with local tribes to learn about what housing options are available for Native Americans and Alaska Natives who are experiencing homelessness, and to refer clients who identify as Native American and Alaska Natives to their respective tribes as soon as possible. KTCoC works with each individual to identify the best course of action based on their desired housing location and specific wants and needs.KTCoC is also working with tribal communities in Kings and Tulare Counties to ensure that all outreach materials are presented in a way that is clear and easily understood by Native American individuals who are experiencing homelessness. This can include, but is not limited to, taking into consideration concepts like written/spoken language, literacy, etc.

1D-10d.	Tracked Progress on Preventing or Eliminating Disparities.	
	NOFO Section V.B.1.q.	

Describe in the field below:

1.	the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance; and
2.	the tools your CoC uses.

(limit 2,500 characters)

1. All KTCoC HUD and ESG funded agencies sign a Partnership Agreement which includes a commitment to ongoing racial equity training and policies that address racial disparities within their own agency. KTCoC believes that the insight from persons of color is extremely important to increasing racial equity. A key component of local funding competitions is reviewing how an applicant is promoting racial equity within their program. To prevent or eliminate disparities in the provision or outcomes of homeless assistance, KTCoC added racial-equity questions to the FY22 scoring rubric, all of which remained on the FY23 rating and ranking tool. Of the potential 210 points for a project renewal, 40 included agency leadership, governance and policies related to equity; and an additional 40 points were available for agencies that have program participant outcomes that enhance racial equity. Upcoming goals set by KTCoC to further disrupt racial inequities, which will be measured at least once per year, by October, engage outreach staff, case managers, service providers, and other participants of the monthly Bi-County Case Management Round Table in 15-20 minute conversations on racial equity, with an initial focus on the tribal community, and report progress to Kings Tulare Homeless Alliance (KTHA) Community Stakeholder Quarterly Meeting and the County.

2. Biannual Wide Task Force on Homelessness (HTF) meetings. KTCoC utilized the feedback of our members to create a forum for broader community engagement around housing racial equity and hosted 2 events within 12 months. These events were hosted by KTHA during their Membership Meeting and a meeting of the County-wide Task Force on Homelessness. Two facilitators from CA REAL presented an 1.5-hour long training at the June Membership Meeting on Racial Equity and how KTCoC can best serve overrepresented populations who are experiencing homelessness in Kings and Tulare County. Furthermore, KTCoC continue to work with the Tere River Tribe, including having someone from the tribal council on the KTCoC board. This will further ensure that CoC-wide policies and programmatic implementation are fair and equitable to those that currently face the most racial disparities within our CoC. KTCoC is in the process of hiring a FT Racial Equity Coordinator, who will be responsible for the development and implementation of a racial equity plan.

1D-11.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC’s Outreach Efforts.	
	NOFO Section V.B.1.r.	

Describe in the field below your CoC’s outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.

(limit 2,500 characters)

KTCoc’s outreach efforts for persons with lived experience are conducted via social media announcements, targeted outreach efforts throughout the region, membership meetings, gatherings, trainings and committees to identify and recruit experienced individuals to assist with policy making, leadership roles, and the decision-making process. Persons must have been homeless within the past seven years and/or currently in one of the CoC or ESG funded programs. This includes people coming from unsheltered situations. These individuals with lived experience bring valuable insights and perspectives to committees and issues as they routinely serve in the decision-making processes. Minutes from CoC membership meetings, planning committees, board meetings, and group think tanks reflect these valuable insights and input. Professional development such as internships with local providers, continuing education, and skill-based trainings are offered to persons with lived experiences by the CoC or by CoC member providers. Feedback is routinely gained from people experiencing homelessness and people who have received assistance through the CoC or ESG programs on their experience receiving assistance and the steps the CoC or providers can take to address issues and challenges raised by people with lived experiences.

These efforts have been so successful that KTCoc is about to launch its Lived Experience Committee, which is known as the Homelessness Expertise Advisors at the Table (HEAT). HEAT is a nine-person committee consisting of individuals with lived experience of homelessness within the bi-county region. These individuals represent local marginalized groups, especially those who identify as Black, Brown, Yokuts Indian, and Asian. The committee will meet monthly to work collaboratively towards identifying the major gaps in homelessness services across both counties. HEAT’s main objective is to strengthen local homelessness response efforts for a more efficient and faster processing system.

KTCoc increased street outreach assistance during FY22/23, including offering individuals with lived experience of homelessness opportunities for leadership roles and decision-making processes. KTCoc is in the process of hiring a Street Medicine Housing Navigator with HHIP funds. Once hired, they will collaborate with Kaweah Health to augment street outreach services with medical care.

1D-11a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.r.	

You must upload the Letter Signed by Working Group attachment to the 4B. Attachments Screen.

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included in the decisionmaking processes related to addressing homelessness.	2	2
2.	Participate on CoC committees, subcommittees, or workgroups.	2	2
3.	Included in the development or revision of your CoC’s local competition rating factors.	2	2

4. Included in the development or revision of your CoC's coordinated entry process.	2	2
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1D-11b. Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
NOFO Section V.B.1.r.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

Through funding by the Workforce Investment Board of Tulare County and in partnership with the Workforce Accelerator Fund and Employment Connection, the Bridges to Employment and Careers (BEC) Program launched in 2022, which is designed to bridge the gap between workforce programs and homeless services to help individuals experiencing homelessness obtain quality jobs. KTCoc referrals individuals in bridge housing to BEC so they can receive wraparound support, case management, supportive services, paid training, and employment opportunities with the City of Porterville. Furthermore, KTCoc trains provider organization staff and facilitates informal employment opportunities for program participants and people experiencing homelessness through meetings, public gatherings, coalitions and work groups, and other opportunities organized by KTCoc. Working together using these groups, the CoC is connecting program participants and people experiencing homelessness with education and job training opportunities. KTCoc also refers people experiencing homelessness to CoC member CSET's Environmental Cleanup Opportunities (ECO) Project. This program teaches individuals experiencing homelessness about job interviews, resume building, and personal finances and then connects them to jobs doing litter abatement through the City of Visalia. People experiencing homelessness can get connected to the ECO program through regularly scheduled drop-in programs.

1D-11c. Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
NOFO Section V.B.1.r.	

Describe in the field below:

1. how your CoC routinely gathers feedback from people experiencing homelessness;
2. how your CoC routinely gathers feedback from people who have received assistance through the CoC or ESG Programs; and
3. the steps your CoC has taken to address challenges raised by people with lived experience of homelessness.

(limit 2,500 characters)

1.As part of the KTCoC and ESG exit interviewing, and as services are being rendered, program recipients are asked how we can improve our systems, and what their experience has been receiving these and other services. KTCoC invites participation in monthly meetings via listserv to 400+ people, posting on the website calendar, and through social media and at service provider locations. The listserv includes a broad array of organizations and individuals such as service providers, veterans’ organizations, faith-based agencies, jurisdictional leaders, law enforcement, youth serving organizations, LGBTQ+ representatives, BIPOC-led and serving agencies, disability advocates, domestic violence providers, and other stakeholders all working daily with persons with lived experience. KTCoC has a variety of committees to encourage persons with lived experience participation, including the Point in Time, Rating and Ranking, HMIS, and Youth Action Board Committees. In addition, KTCoC staff and board participate in a variety of community meetings to ensure persons with lived experience are included and opportunities for participation are shared. Meetings include the Kings County Homeless Collaborative, Tulare County Task Force on Homelessness, Tulare County Multi-Disciplinary Team Meetings, Street Medicine, Community Cares Coalition, Community Engagement Committee, and Kings Partnership for Prosperity.

2.KTCoC routinely gathers information from people who have received assistance through the CoC and ESG programs/projects by interviews with case managers, exit interviews, surveys, and through focus groups at apartment complexes. Information is gathered and corrective actions are taken to address barriers to programs, services and other identified issues.

3.Each KTCoC meeting includes a time for stakeholder feedback to address topics not already on the agenda including issues raised by program participants using the above mentioned process. Project policies and procedures are reviewed as a part of the local competition. Information is also gathered during Coordinated Entry meetings as cases are staffed, through the KTCoC grievance process, and through client feedback. Agencies with a pattern of grievances are provided technical assistance and placed on a performance improvement plan.

1D-12.	Increasing Affordable Housing Supply.	
	NOFO Section V.B.1.t.	
	Describe in the field below at least 2 steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC’s geographic area regarding the following:	
1.	reforming zoning and land use policies to permit more housing development; and	
2.	reducing regulatory barriers to housing development.	

(limit 2,500 characters)

Earlier last year, a project in the City of Hanford (Kings County) was slated to use low-income housing tax credits to set aside 9 units of a 60-unit complex that could be used exclusively by individuals in a PSH program. There was such backlash from the community that 200+ people showed up to oppose the project. KTCoC advocated to City Council and appealed to California's due right zoning protection. City Council approved the continuation of the project. Similarly, CSET (a KTCoC partner) and Self-Help Enterprises, an affordable housing developer, collaborated with KTCoC to design a building and get permits for a new build that will offer affordable housing and will be the new home to CES and KTCoC services, thereby allowing for ready access. After the application process had been approved, a private housing developer tried to stop the project. KTCoC once again spoke at City Council meetings on behalf of community members experiencing homelessness, resulting in the Council's approval of the project. The building was scheduled to begin construction in late 2022 and will be ready for occupancy in spring of 2024.

2. The City of Visalia doesn't have a low-barrier shelter. KTCoC has been advocating to identify a property that will be close enough to where services are provided. KTCoC formed a special subcommittee to work on this project. Conversations continue; once/if approved, KTCoC will work with the city on any potential zoning issues. Since the City of Visalia doesn't have a low-barrier shelter, KTCoC worked with a community partner to have an overnight warming center. The permit for this shelter must be renewed annually, but its renewal was not reapproved during this last fiscal year. KTCoC presented to the City Council and Planning Committee to get permission to use a new site, which was approved and has operated the last two winters.

1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Your CoC’s Local Competition Deadline–Advance Public Notice. NOFO Section V.B.2.a. and 2.g. You must upload the Web Posting of Local Competition Deadline attachment to the 4B. Attachments Screen.	
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1.	Enter your CoC’s local competition submission deadline date for New Project applicants to submit their project applications to your CoC—meaning the date your CoC published the deadline.	07/27/2023
2.	Enter the date your CoC published the deadline for Renewal Project applicants to submit their project applications to your CoC’s local competition—meaning the date your CoC published the deadline.	07/27/2023

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e. You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen. Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:	

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes

5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes
6.	Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	Yes

1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.
 Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	260
2.	How many renewal projects did your CoC submit?	14
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
	NOFO Section V.B.2.d.	

Describe in the field below:

1.	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

(limit 2,500 characters)

1. In FY23, KTCoc utilized the HUD Rating and Ranking tool 6.0 to better collect and analyze data regarding each project that has successfully housed program participants in permanent housing. Program’s APRs were used to determine that each project had successfully housed and served participants in permanent housing projects.

2.2. KTCoc compared the date and time of CES intake process compared to the date and time of program entry to determine how long it takes to house people in permanent housing. A FY23 scoring criteria includes a 20-point allocation for participants who spend 15 days or less from project entry to residential move-in 3. A threshold scoring question asks if the project closely aligns with KTCoc’s funding priorities, including prioritizing those most in need of services through the use of the VI-SPDAT and Housing Priority List. Each project agency has the ability to complete a VI-SPDAT for an individual that is experiencing homelessness, which takes into consideration the specific severity of needs and vulnerabilities experienced by program participants. To ensure these vulnerabilities don’t prevent a rapid placement in permanent housing or the ability to maintain permanent housing, KTCoc uses a no wrong door and a housing first approach..

4. All scores are weighted based on HUD scoring tool criteria. Questions correspond based on the type of program to make the competition fair regardless of clients served. The Rating and Ranking Committee can use discretion with projects that provide housing and services to the hardest to serve populations.

1E-3.	Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
NOFO Section V.B.2.e.		
Describe in the field below:		
1.	how your CoC used the input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;	
2.	how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and	
3.	how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	

(limit 2,500 characters)

1. The FY2023/24 Funding Priorities were presented and discussed during the March and April KTCOC Membership Meetings. KTCOC Membership Meetings are advertised via website calendar, social media, at service provider locations, and listserv to 400+ recipients. The listserv includes a broad array of organizations and individuals such as service providers, veterans' organizations, faith-based agencies, jurisdictional leaders, law enforcement, youth serving organizations, LGBTQ+ representatives, BIPOC-led and serving agencies, disability advocates, domestic violence providers, and other stakeholders all working daily with persons with lived experience. A vote occurred in the April Membership Meeting to adopt the FY2023/24 Funding Priorities. These funding priorities were used to develop the rating factors and by the Rating and Ranking committee to help score projects.

2. KTCOC's Rating and Ranking Committee is comprised of four individuals, all of whom identify as BIPOC. According to the 2023 PIT count, 48.44% of people of people experiencing homelessness in Kings and Tulare Counties identified as Hispanic/Latinx. One member of the Rating and Ranking Committee is a BIPOC woman with current lived experience in homelessness. KTCOC attempted to recruit a Rating and Ranking Committee member from the Tule River Tribe, however they weren't successful. Additional attempts will be made to recruit members for future Rating and Ranking.

3. The KTCOC's Rating and Ranking team looked at each project's HMIS Annual Performance Reports to identify the number of BIPOC clients who were both referred and housed in the CES. Projects were evaluated based on which races and ethnicities entered the system. Within CES, we are seeing BIPOC experiencing homelessness at higher rates based on the overall population. We have provided racial equity training to our membership on systemic racism and racial inequities. We discussed which

1E-4.	Reallocation—Reviewing Performance of Existing Projects.	
	NOFO Section V.B.2.f.	
	Describe in the field below:	
	1. your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;	
	2. whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year;	
	3. whether your CoC reallocated any low performing or less needed projects during its local competition this year; and	
	4. why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.	

(limit 2,500 characters)

1.KTCoC reallocation process was not due to low performing projects, but due to projects needing to increase beds, and change project aspects and services provided. Reallocated projects were older projects that have been struggling to make ends meet in order to effectively serve their participants.
 2.KTCoC identified one low performing project (Elevate Community Services' The Majestic). This project is for PSH beds that will be housed in a hotel conversion. The agency experienced construction delays that resulted in the rental assistance funds not being utilized. KTCoC is working with Elevate Community Services to begin drawing down funds for case management prior to construction completion. This project was ranked last however was still recommended for funding as part of the Priority Listing.
 3.N/A
 4.It was determined that The Majestic project was low scoring due to lack of HMIS data resulting from the construction delay and not a poorly managed program. The decision was therefore made to recommend the program for renewal and offer technical assistance on how to draw down funds and push the project forward.

1E-4a.	Reallocation Between FY 2018 and FY 2023.	
	NOFO Section V.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2018 and FY 2023?	No
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject any project application(s) submitted for funding during its local competition?	Yes
2.	Did your CoC reduce funding for any project application(s) submitted for funding during its local competition?	No
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	Yes
4.	If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2023, 06/27/2023, and 06/28/2023, then you must enter 06/28/2023.	09/15/2023

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2023, 06/27/2023, and 06/28/2023, then you must enter 06/28/2023.	09/15/2023
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1E-5b.	Local Competition Selection Results for All Projects.	
	NOFO Section V.B.2.g.	
	You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen.	

	<p>Does your attachment include:</p> <ol style="list-style-type: none"> 1. Project Names; 2. Project Scores; 3. Project accepted or rejected status; 4. Project Rank—if accepted; 5. Requested Funding Amounts; and 6. Reallocated funds. 	Yes
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1E-5c.	Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline.	
	NOFO Section V.B.2.g. and 24 CFR 578.95.	
	You must upload the Web Posting—CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	<p>Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC’s website or partner’s website—which included:</p> <ol style="list-style-type: none"> 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings. 	09/22/2023
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1E-5d.	Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC’s website or partner’s website.	09/14/2023
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2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored–For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Client Track
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored–For Information Only	

	Select from dropdown menu your CoC’s HMIS coverage area.	Single CoC
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section V.B.3.a.	

	Enter the date your CoC submitted its 2023 HIC data into HDX.	04/28/2023
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2A-4.	Comparable Database for DV Providers–CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section V.B.3.b.	

	In the field below:	
1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases;	
2.	state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database–compliant with the FY 2022 HMIS Data Standards; and	

3. state whether your CoC's HMIS is compliant with the FY 2022 HMIS Data Standards.

(limit 2,500 characters)

1.KTCoC DV providers use Eccovia Client Track. All DV housing providers in the bi-county region use a cloud-based comparable database that is programmed to meet the 2023 HMIS Data Standards and complies with all HUD-required technical specifications. The comparable database is supported by funding through KTCoC. Programs that are HUD or ESG funded collect and input all program-level data elements required by the HMIS Data Standards. Data fields can also be modified and/or customized to meet the needs of the DV provider and the clients it serves. DV providers control access to the database and who can access client information. The HMIS lead regularly provides technical assistance to DV providers on data standards and how to pull reports. Survivors are informed that they have the right to refuse to answer any of the questions required to complete the data fields and are given the opportunity not to provide personally-identifying information that will be entered into the database. DV service providers are not penalized in funding competitions for missing data elements due to the nature of the population served. All Victim Services providers within the bi-county region are active, voting members of KTCoC and serve as integral partners in the design of CES, trainings, and confidentiality protocols.

2.KTCoC DV providers use Eccovia Client Track, an HMIS comparable database compliant to the FY 2023 HMIS Data Standards.

3.KTCoC is compliant with all 2023 HMIS Data Standards for both CoC/ESG and DV systems. Through the Comparable Database, DV providers are able to generate all reports required by federal partners such as the HUD CoC and ESG CSVs. Records are deduplicated and shared in aggregate to protect client confidentiality. Deidentified and aggregated system performance measurement data is shared with the CoC and HMIS lead on a regular basis.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section V.B.3.c. and V.B.7.	

Enter 2023 HIC and HMIS data in the chart below by project type:

Project Type	Total Year-Round Beds in 2023 HIC	Total Year-Round Beds in HIC Operated by Victim Service Providers	Total Year-Round Beds in HMIS	HMIS Year-Round Bed Coverage Rate
1. Emergency Shelter (ES) beds	307	85	222	100.00%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	130	40	90	100.00%
4. Rapid Re-Housing (RRH) beds	226	0	226	100.00%
5. Permanent Supportive Housing (PSH) beds	272	0	272	100.00%
6. Other Permanent Housing (OPH) beds	75	0	75	100.00%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section V.B.3.c.	
	For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:	
1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and	
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.	

(limit 2,500 characters)

1. N/A
2. N/A

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section V.B.3.d.	
	You must upload your CoC's FY 2023 HDX Competition Report to the 4B. Attachments Screen.	

Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by February 28, 2023, 8 p.m. EST?	Yes
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2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC conducted its 2023 PIT count.	01/22/2023
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2B-2.	PIT Count Data–HDX Submission Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC submitted its 2023 PIT count data in HDX.	04/27/2023
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2B-3.	PIT Count–Effectively Counting Youth in Your CoC’s Most Recent Unsheltered PIT Count.	
	NOFO Section V.B.4.b.	

	Describe in the field below how your CoC:	
	1. engaged unaccompanied youth and youth serving organizations in your CoC’s most recent PIT count planning process;	
	2. worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC’s most recent PIT count planning process; and	
	3. included youth experiencing homelessness as counters during your CoC’s most recent unsheltered PIT count.	

(limit 2,500 characters)

The following organizations were the PIT planners and managed the January PIT count:
 Central California Family Crisis Center, Champions Recovery, City of Hanford, City of Porterville, City of Tulare, City of Visalia, CSET, Family Health Care Network, Family Services of Tulare County, Health Net, Kaweah Delta, Kings Community Action Organization, Kings County Behavioral Health, Kings County HSA, Kings County Public Health, Kings Tulare Homeless Alliance, Kings United Way, Kings View, Mental Health Systems, RH Community Builders, Salt & Light, Self-Help Enterprises, Sequoia Family Medical Center, Shrank’s Clubhouse, The Warehouse, Tulare County HHSA, Turning Point of Central California, United Way of Tulare County. Each agency brought volunteers with youth included, to perform the count. These youth helped identify hangouts, recognized youth from school systems that were known to be homeless. KTCoc PIT Committee found having youth work with this process for the third year in a row was most beneficial.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section V.B.5.a and V.B.7.c.	
	In the field below:	
	1. describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable;	
	2. describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable; and	
	3. describe how the changes affected your CoC’s PIT count results; or	
	4. state “Not Applicable” if there were no changes or if you did not conduct an unsheltered PIT count in 2023.	

(limit 2,500 characters)

N/A

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reduction in the Number of First Time Homeless–Risk Factors Your CoC Uses.	
	NOFO Section V.B.5.b.	

In the field below:

1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;
2.	describe your CoC’s strategies to address individuals and families at risk of becoming homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time

(limit 2,500 characters)

1.KTCoC tracks several data elements collected within HMIS to understand the factors that lead people into homelessness. The elements include prior residence, barriers, mainstream benefits, employment, education, and reason for homelessness. KTCoC also reviewed CES assessments, local 211 call records, and national publications such as those by HUD, NAEH, and the NCH. The commonalities between local and national data include:

- a)doubled-up situations,
- b)foster care involvement, and
- c)households below 30% AMI.

2.Armed with the knowledge of local risk factors, KTCoC developed strategies to implement prevention efforts.

a)Lack of affordable housing: We partner with three affordable housing developers to create set-aside units with relaxed screening criteria for 0 % to 30% AMI households. Funds from Managed Care Plans and California Emergency Solutions and Housing 2019 are used to remove move-in barriers such as security deposits, rental or utility arrears, or application fees. Additional funds can be used to help purchase household items and provide case management to ensure people remain housed.

b)Foster care involvement: KTCoC partners with the County Office of Education and local community college on youth projects. The Dream Center is a one-stop for foster-involved youth. Services include case management, housing, job searches, and peer supports. In partnership with College of the Sequoias, we are developing set-aside permanent housing units for students. A Youth Action Board ensures that initiatives are youth-informed and youth driven.

c.) Access to resources. KTCoC launched a prevention assessment tool to determine eligibility and what types of resources a household may need. KTCoC hosts a bi-weekly pop-up navigation center to assist people in accessing resources. The center is staffed with people specializing in entitlement and legal assistance benefits. 2-1-1 provides eviction prevention assistance, including rental and utility arrearages.

3.The Kings/Tulare Homeless Alliance is the agency responsible for overseeing the CoC’s strategy to reduce or end the number of individuals and families experiencing homelessness for the first time.

2C-1a.	Impact of Displaced Persons on Number of First Time Homeless.	
	NOFO Section V.B.5.b	

Was your CoC’s Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:
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1.	natural disasters?	No
2.	having recently arrived in your CoCs’ geographic area?	No

2C-2.	Length of Time Homeless—CoC’s Strategy to Reduce.	
	NOFO Section V.B.5.c.	

In the field below:
1. describe your CoC’s strategy to reduce the length of time individuals and persons in families remain homeless;

2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.

(limit 2,500 characters)

1.KTCoc employs several strategies to reduce the length of time households remain homeless:

- 1)Leveraging robust outreach efforts through multidisciplinary teams such as the Homeless Outreach and Proactive Engagement (HOPE) Ride Along program, comprised of law enforcement/mental health, and the street medicine team;
- 2)Operating one-stop centers where people can be assessed for housing, apply for benefits, and meet with mental health/substance abuse providers;
- 3)Funding Bridge Housing for people that have a referral for permanent housing, including two- low barrier bridge housing projects;
- 4)Increasing access to PSH for clients with Mainstream and Emergency Housing Vouchers;
- 5)by leveraging a Landlord Relations Specialist to recruit new landlords and oversee the Landlord Mitigation Fund, flex fund, set-aside units, and Moving-On program;
- 6)Ensuring that all CoC and ESG funded programs operate under the Housing First model. The Mitigation Fund covers rent, damages, repairs, and eviction costs. The Flex Fund can assist with rent subsidies above FMR, deposits/arrearages, and application fees. Set-aside units are available with affordable housing developers, Housing Authority, and private investors.

2.KTCoc uses the VI-SPDAT to prioritize clients in accordance with HUD CPD 16-11. Housing navigators match housing to clients that are high-scoring and have the longest history of homelessness. Navigators assist with locating clients, obtaining documentation, completing rental applications, and negotiating with landlords. KTCoc's Landlord Relations Specialist works with landlords to dispels myths landlords have with regards to renting to homeless individuals. Landlord Mitigation and Flex Funds help attract landlords and reduce barriers to housing, such as covering rental or utility arrearages. HMIS tracks length of time from VI-SPDAT to referral to enrollment. Data is used to identify clients exceeding 100 days.

3.The CES Manager is responsible for overseeing KTCoc's strategy to reduce the length of time individuals and families remain homeless.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing—CoC's Strategy	
	NOFO Section V.B.5.d.	

In the field below:

1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;
2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.

(limit 2,500 characters)

1.KTCoC uses a variety of strategies to increase exits to PH. Housing Navigators, emergency shelters, and drop-in centers expedite access to permanent housing and assist with entitlement enrollments and benefit appeals. Disabled clients are referred simultaneously to the Housing and Disability Assistance Program (HDAP), which leverages the SOAR model, and Mainstream Voucher Program. A healthcare partnership and the California Emergency Soutions and Housing 2019 grant assists clients with security deposits, household furnishings, and outstanding debts that impact access to permanent housing. The Landlord Relations Specialist recruits landlords willing to rent to people experiencing homelessness using resources such as the local Flex Fund and Landlord Mitigation Fund. Philanthropic funding allowed for placement of ALL veterans experiencing homelessness, regardless of discharge status, into motels while getting connected to housing. This funding provided the opportunity for several chronic homeless unsheltered veterans to accept housing.

2.Housing stability is a critical component of combatting homelessness. To that end, KTCoC places a heavy emphasis on increasing the breadth and depth of case management services provided to households by adopting a universal case management curriculum. KTCoC partners with employment training programs through the Workforce Innovation and Opportunity Act (WIOA) and vocational rehabilitation programs to increase household financial stability .KTCoC has designated Move-On vouchers for households that are stabilized and ready to move-on. The Tulare HOME project provides intensive services to people in PSH who are at risk of eviction.

3.The CES Manager is responsible for overseeing KTCoC’s strategy to reduce the length of time individuals and families remain homeless.

2C-4.	Returns to Homelessness–CoC’s Strategy to Reduce Rate.	
	NOFO Section V.B.5.e.	
	In the field below:	
1.	describe your CoC’s strategy to identify individuals and families who return to homelessness;	
2.	describe your CoC’s strategy to reduce the rate of additional returns to homelessness; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the rate individuals and persons in families return to homelessness.	

(limit 2,500 characters)

1.The HMIS team monitors the number of households who exit to permanent housing on a quarterly basis to identify returns to homelessness (RTH) and other areas of concern on both a program and system-wide level. Using the HMIS System Performance Measures report, we review the numbers of people who return in less than 6 months, within 6-12 months, and within 13-24 months.

2.To reduce recidivism, KTCoC provides training and supports to service providers. All programs funded through or recommended by KTCoC must adhere to Housing First principles. Agencies are prohibited from terminating a household until the case is presented at the monthly case management roundtable. Often, a household is diverted from eviction by transferring to another agency or unit better suited to their needs. Case managers within all CoC and ESG funded agencies are required to complete a six-part Case Management 101 training that includes an overview of the Housing First Model, Engaging Tenants in Services, Eviction Prevention & Working with Landlords, Coordinating Property Management & Supportive Services, Harm Reduction in Practice, and Trauma Informed Care & Motivational Interviewing. Other recent trainings include: increasing employment among clients, volunteer opportunities for people with lived experience, Health Homes, accessing WIC benefits, and a six part training on tenant rights conducted by Central California Legal Services. KTCoC also works closely with Central California Legal Services on tenancy education, landlord disputes, and the homelessness Prevention Project (HPP).CES serves as an access point for tenants needing legal and housing stability services. Other efforts include maximizing supports through the Housing Support Program that offers financial assistance and wrap around services for people at imminent risk of homelessness and providing Emergency Rental Assistance for COVID-19 impacted households.

3.The CES manager is responsible for overseeing KTCoC’s strategy to reduce the length of time individuals and families remain homeless.

2C-5.	Increasing Employment Cash Income–CoC’s Strategy.	
	NOFO Section V.B.5.f.	
	In the field below:	
1.	describe your CoC’s strategy to access employment cash sources;	
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase income from employment.	

(limit 2,500 characters)

1. Strategies to increase employment income include:
 1)engaging with employment partners such as the Job Training Office, Employment Connection, and the Employment Development Department to prioritize PH clients, and CSET's ECO program;
 2)having employment representatives at weekly navigation center;
 3)regularly disseminating information such as resource guides and career fair announcements via listserv to 400+ recipients;
 4)ensuring that housing providers connect clients to employment partners for resume & interview support, transportation vouchers, and childcare assistance, and
 5.) Bridges to Employment and Careers which assists individuals with Wraparound services; Co-case management; Supportive services; Paid training; Employment Opportunities with the City of Porterville; This project is funded by the Workforce Investment Board of Tulare County. Auxiliary aids and services are available upon request to individuals with disabilities. Bridges to Employment and Careers is 50% funded by the California Workforce Development Board and 50% funded from non-federal funding sources.
 KTCoc providers use a variety of methods to connect clients with nontraditional income opportunities such as recycling, babysitting, house cleaning, etc.

2.KTCoc works with mainstream employment organizations to leverage financial assistance for training programs through the Workforce Innovation and Opportunity Act (WIOA) and vocational rehabilitation programs. Service providers that offer employment programs, such as the City of Visalia, Community Services and Employment Training, are voting members of KTCoc. Housing providers receive ongoing training on how to access these opportunities for their clients, with the most recent training on 11/01/2022. The HMIS Lead monitors increased cash income from employment sources on a quarterly basis. Projects not meeting locally adopted performance goals are provided technical assistance and put on a performance improvement plan.

3.The Kings/Tulare Homeless Alliance is responsible for overseeing KTCoc's strategy to increase jobs and income from employment.

2C-5a.	Increasing Non-employment Cash Income–CoC's Strategy	
	NOFO Section V.B.5.f.	
	In the field below:	
	1. describe your CoC's strategy to access non-employment cash income; and	
	2. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

(limit 2,500 characters)

1.KTCoC’s strategy to access non-employment cash sources include requiring that agencies have a designated staff member trained in SOAR, that all clients are assessed for maximizing mainstream benefits, and that clients receiving SSI/SSDI income are screened for potential appeals to increase their award amount. The drop-in navigation center offers connections to benefits screening and enrollment. CalWORKS representatives participate in the drop-in navigation centers and work directly with attendees on cash aid applications, appeals, and benefit status checks. Additional outreach teams including the HOPE police/MH team support people experiencing unsheltered homelessness to enroll in cash benefit programs. In order to increase access to non-employment cash sources, agencies are required to screen clients at entry and annually for mainstream benefit eligibility. Clients can apply for mainstream benefits at one-stop centers throughout the region as well as online. Outreach teams, housing navigators, and case management teams provide transportation assistance and appointment support.

The HMIS Lead monitors increased non-employment cash income through quarterly Snapshot reports. Agencies not meeting performance targets are given technical assistance and placed on a performance improvement plan.

2.The Kings/Tulare Homeless Alliance is responsible for overseeing KTCoC’s strategy to increase non-employment cash income.

3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section V.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No
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3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section V.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	Yes
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3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections V.B.6.a. and V.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
Hope Survives III...	Joint TH-RRH	14	Healthcare
Grace Homes Expan...	PH-PSH	5	Healthcare

3A-3. List of Projects.

1. What is the name of the new project? Hope Survives III DV Bonus
2. Enter the Unique Entity Identifier (UEI): TL9CD2PTCSF2
3. Select the new project type: Joint TH-RRH
4. Enter the rank number of the project on your CoC's Priority Listing: 14
5. Select the type of leverage: Healthcare

3A-3. List of Projects.

1. What is the name of the new project? Grace Homes Expansion
2. Enter the Unique Entity Identifier (UEI): H4Z1EHFWK9D9
3. Select the new project type: PH-PSH
4. Enter the rank number of the project on your CoC's Priority Listing: 5
5. Select the type of leverage: Healthcare

3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.s.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.s.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
--	--	----

3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

N/A

4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applications.	
	NOFO Section I.B.3.I.	

Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes
--	-----

4A-1a.	DV Bonus Project Types.	
	NOFO Section I.B.3.I.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2023 Priority Listing.

	Project Type	
1.	SSO Coordinated Entry	No
2.	PH-RRH or Joint TH and PH-RRH Component	Yes

You must click "Save" after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-2, 4A-2a. and 4A-2b.

4A-3.	Assessing Need for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects in Your CoC's Geographic Area.	
	NOFO Section I.B.3.I.(1)(c)	

1.	Enter the number of survivors that need housing or services:	92
2.	Enter the number of survivors your CoC is currently serving:	40
3.	Unmet Need:	52

4A-3a.	How Your CoC Calculated Local Need for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(c)	

Describe in the field below:	
1.	how your CoC calculated the number of DV survivors needing housing or services in question 4A-3 element 1 and element 2; and
2.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or
3.	if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.

(limit 2,500 characters)

1. KTCoc used the Housing Navigators list for any DV Survivors waiting for placement.
2. Data from the System wide HMIS APR.
3. We need more vouchers to fully accommodate this need.

4A-3b.	Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)	

Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.

Applicant Name
King's Community ...

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-3b.	Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2023 Priority Listing for New Projects:

1.	Applicant Name	King's Community Action Organization
2.	Project Name	Hope Survives II
3.	Project Rank on the Priority Listing	14
4.	Unique Entity Identifier (UEI)	TL9CD2PTCSF2
5.	Amount Requested	\$293,654
6.	Rate of Housing Placement of DV Survivors–Percentage	79%
7.	Rate of Housing Retention of DV Survivors–Percentage	74%

4A-3b.1.	Applicant Experience in Housing Placement and Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below:

1.	how the project applicant calculated both rates;
2.	whether the rates accounts for exits to safe housing destinations; and
3.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,500 characters)

1. Number of placements divided by total clients
2. All housing included
3. HMIS is used to document housing

4A-3c.	Applicant Experience in Providing Housing to DV Survivor for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	

Describe in the field below how the project applicant:

1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan, etc.;

3.	determined which supportive services survivors needed;
4.	connected survivors to supportive services; and
5.	moved clients from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.

(limit 2,500 characters)

1. KCAO operates the Barbara Saville Shelter. Clients are assessed when they arrive and assigned a case manager. The case manager works with each client to determine the ability to move into safe affordable housing. Case manager assists to develop a budget, locate employment if needed, and assist with applying for eligible benefits. Once the client is ready for housing a suitable location is determined and the moving process begins. KCAO will assist with move in costs if funds are available.
2. KCAO uses a prioritization list to manage clients ready to move into safe affordable housing. Currently our clients have been self-referred to KCAO and then they are entered into HMIS.
3. Once a client is referred to KCAO they are assigned a case manager who assists in determining needed services.
4. The KCAO Case Manager will make the necessary connections to services
5. KCAO does 6 month follow-up with clients that agree to the service. The purpose is to determine their current status and whether they are stable. We want to ensure that their housing will continue.

4A-3d.	Applicant Experience in Ensuring DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	

Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:	
1.	taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;
2.	making determinations and placements into safe housing;
3.	keeping information and locations confidential;
4.	training staff on safety and confidentiality policies and practices; and
5.	taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.

(limit 2,500 characters)

1. Intakes are completed in a confidential location and clients are assured that their information will be kept private. Clients that are unable to meet in our offices are asked to provide a location they are comfortable with.
2. Clients are encouraged to actively participate in any housing decision. KCAO Case Managers will meet with clients as needed to assess their housing need and begin the process to locate safe and affordable housing that meets the client's specific needs. Case managers are encouraged to guide as opposed to making all decisions.
3. KCAO maintains very strict rules related to confidentiality and boundaries. All information is kept completely confidential, including home addresses. Our Barbara Saville Shelter is also kept confidential and the address is not published.
4. All staff are trained during the first 30 days and this includes issues related to confidentiality, KCAO policies and procedures, boundaries, and responsibility to clients experiencing DV.
5. Addresses are not made public. When individuals contact KCAO asking about a client's whereabouts our response is "we can neither confirm nor deny anything". Staff are fully trained to never disclose client information. Staff are also asked not to connect with clients on social media and clients are trained to keep their location services off on their electronic devices when they are close to their home or in their home.

4A-3d.1.	Applicant Experience in Evaluating Their Ability to Ensure DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	

Describe in the field below how the project has evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement during the course of the proposed project.

(limit 2,500 characters)

Safety is always at the forefront of everything we do in relation to DV clients. Their safety is a priority. The Program Manager will randomly make calls to the crisis line to determine if staff are releasing client information. It may be a call stating that a specific client has an appointment with a doctor, but they are unable to locate the client to confirm the appointment. Staff is expected to state "we can neither confirm nor deny anything". If staff were to divulge information they would immediately be reprimanded and scheduled for additional training. This has never happened with any staff and our client information has been kept confidential, protecting the safety of clients.

4A-3e.	Applicant Experience in Trauma-Informed, Victim-Centered Approaches for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	

Describe in the field below examples of the project applicant's experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:

1.	prioritizing placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;
----	--

2.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	providing program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
4.	emphasizing program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;
5.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
6.	providing a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

1. KCAO meets clients where they are at, without judgement or prejudice, and tries to develop relationship and trust. Our goal is to ensure that client's needs are met when assisting with housing. All staff go through Trauma Informed Practices training and are expected to do their work using this approach. Our goal is not to simply find housing, but to locate a place the person can call home. It must fit their emotional and physical needs. We had a client that wanted to live near older people because she did not want to have to deal with a noisy complex. We were able to locate a complex that was small and primarily occupied by older people. She has successfully lived and thrived in her apartment for nearly 3 years without any issues.
2. The purpose for establishing relationships is to develop mutual respect and understanding. This is why we incorporate relationship building in our work. We try to allow the client to take the lead in discussions and we do our best to never come across as controlling. This is a possible trigger that could be detrimental to a DV client. There is a lot of flexibility in our programs and we encourage client's to be independent and stress that we are here as a guide, facilitator, or sometimes a person just to listen.
3. All staff are encouraged to use their Trauma Informed Practices while working with client's. This includes referring clients for therapy paid by KCAO. Both the therapist and staff are trained to discuss each person's trauma experience and how that impacts everything in their life. Trauma, specifically, is also a topic that is discussed with clients with the hope that each person understands that their experience may be shared by others but will have different outcomes for individuals. Staff go through a 40 hour training that addresses trauma and the effects of trauma. We also administer the Adverse Childhood Experiences questionnaire to client's willing to answer it. This information is discussed with each client and we use this information to help clients better understand their life experiences and how this also impacts their current situation.
4. We also administer the Adverse Childhood Experiences questionnaire to client's willing to answer it. This information is discussed with each client and we use this information to help clients better understand their life experiences and how this also impacts their current situation. Case managers help create a case plan with each client that is unique to them. We work to ensure that the client's needs are addressed and we follow up on a weekly basis. DV clients rarely have the same path to independence and we recognize that and use due diligence to create plans that are meeting specific client needs.
5. KCAO has an active Language Access Plan and works with Orchid Interpretation to provide interpretation services when needed. Our agency is a culturally responsive and trauma informed agency. Diversity is one of our core values and is highly encouraged by all staff, from the receptionist to the Executive Director. There are many instances when we have had to utilize interpretation services (Spanish, Korean, Thai, Portuguese, ASL)
6. We keep client's up-to-date on events that are happening in this area. This includes fun activities, church activities, and group therapy. We let the client take the lead and follow up by providing resources. If there is something that may benefit specific client's we will reach out and make suggestions for activities.
7. KCAO has a child development department that has trained all of their staff and childcare providers in Trauma Informed Approaches. They offer parenting classes regularly and will also meet individually when needed.

4A-3f.	Applicant Experience in Meeting Service Needs of DV Survivors for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

(limit 5,000 characters)

- Rental Assistance
- Security deposits
- Purchase Appliances
- Purchase furniture
- Assist with housing applications and navigate the process
- Locate housing in location away from the abuser
- Relocate to other county, state
- Pay for auto repairs
- Set up a budget
- Transportation vouchers
- Enroll children into school
- Pay for admission fees to college
- Pay for college books
- Purchase work clothing and shoes

4A-3g.	Plan for Trauma-Informed, Victim-Centered Practices for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(e)	

Describe in the field below examples of how the new project(s) will:

1.	prioritize placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;
2.	establish and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
4.	emphasize program participants' strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans work towards survivor-defined goals and aspirations;
5.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
6.	provide a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

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7. KCAO has a child development department that has trained all of their staff and childcare providers in Trauma Informed Approaches. They offer parenting classes regularly and will also meet individually when needed.

4A-3h.	Involving Survivors in Policy and Program Development, Operations, and Evaluation of New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(f)	

Describe in the field below how the new project will involve survivors:

1.	with a range of lived expertise; and
2.	in policy and program development throughout the project's operation.

(limit 2,500 characters)

1. KCAO utilizes peer-to-peer interactions and strive to connect DV survivors with others that have experienced DV. Through group therapy sessions this is accomplished. Twice per moth groups of DV survivors will meet and have discussions about their experiences and learn from one another.
2. KCAO has several DV survivors that provide input toward policies that directly impact DV victims and survivors.

4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

1. You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.
2. You must upload an attachment for each document listed where 'Required?' is 'Yes'.
3. We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.
4. Attachments must match the questions they are associated with.
5. Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.
6. If you cannot read the attachment, it is likely we cannot read it either.
 - . We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).
 - . We must be able to read everything you want us to consider in any attachment.
7. After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.
8. Only use the "Other" attachment option to meet an attachment requirement that is not otherwise listed in these detailed instructions.

Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No		
1C-7. PHA Moving On Preference	No		
1D-11a. Letter Signed by Working Group	Yes	workgroup letters	09/22/2023
1D-2a. Housing First Evaluation	Yes	Housing First eva...	09/18/2023
1E-1. Web Posting of Local Competition Deadline	Yes	Local Nofo	08/11/2023
1E-2. Local Competition Scoring Tool	Yes	Local Competition...	09/18/2023
1E-2a. Scored Forms for One Project	Yes	scored forms.Hope...	09/22/2023
1E-5. Notification of Projects Rejected-Reduced	Yes	Notification of P...	09/18/2023
1E-5a. Notification of Projects Accepted	Yes	Notification of P...	09/18/2023
1E-5b. Local Competition Selection Results	Yes	Local competition...	09/18/2023
1E-5c. Web Posting—CoC-Approved Consolidated Application	Yes		

1E-5d. Notification of CoC-Approved Consolidated Application	Yes		
2A-6. HUD's Homeless Data Exchange (HDX) Competition Report	Yes	LSA Summary	08/11/2023
3A-1a. Housing Leveraging Commitments	No	Housing Leveragin...	09/18/2023
3A-2a. Healthcare Formal Agreements	No	healthcare formal...	09/18/2023
3C-2. Project List for Other Federal Statutes	No		
Other	No	CoC-wide healthca...	09/22/2023

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: workgroup letters

Attachment Details

Document Description: Housing First evaluations

Attachment Details

Document Description: Local Nofo

Attachment Details

Document Description: Local Competition Scoring Tool

Attachment Details

Document Description: scored forms.Hope Survives II

Attachment Details

Document Description: Notification of Projects Rejected

Attachment Details

Document Description: Notification of Projects Accepted

Attachment Details

Document Description: Local competition selection results

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: LSA Summary

Attachment Details

Document Description: Housing Leveraging Commitments

Attachment Details

Document Description: healthcare formal agreement

Attachment Details

Document Description:

Attachment Details

Document Description: CoC-wide healthcare letters of support

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	08/11/2023
1B. Inclusive Structure	09/21/2023
1C. Coordination and Engagement	09/21/2023
1D. Coordination and Engagement Cont'd	09/21/2023
1E. Project Review/Ranking	09/21/2023
2A. HMIS Implementation	09/21/2023
2B. Point-in-Time (PIT) Count	09/21/2023
2C. System Performance	09/21/2023
3A. Coordination with Housing and Healthcare	09/18/2023
3B. Rehabilitation/New Construction Costs	09/17/2023
3C. Serving Homeless Under Other Federal Statutes	09/17/2023

4A. DV Bonus Project Applicants	09/18/2023
4B. Attachments Screen	Please Complete
Submission Summary	No Input Required



September 19, 2023

To Whom it May Concern,

The Kings Tulare Continuum of Care on Homelessness (KTCoc) (CA-513) values diversity within its committees and subcommittees.

The Rating and Ranking Committee, a subcommittee of KTCoc, includes one individual with lived experience in homelessness and representation from the BIPOC community.

The Rating and Ranking Committee met twice in FY 2022-23. The purpose of the Rating and Ranking Committee is to review, rate, rank, and recommend projects for funding.

By having representation in the Rating and Ranking Committee, we are ensuring that diverse perspectives are being taken into consideration on determinations regarding funding.

Margie Perez
City of Visalia
Rating and Ranking Committee Member

Sandra Lerma
City of Hanford
Rating and Ranking Committee Member

Luisa Zavala
City of Porterville
Rating and Ranking Committee Member

September 19, 2023

To Whom it May Concern,

CA-513's 2023 Point in Time (PIT) count engaged a diverse group of individuals to plan and execute a successful count.

Five individuals with lived experience in homelessness participated in the PIT Planning Committee and participated in the canvassing by conducting surveys in the field.

Additionally, the PIT Planning Committee had representatives from LGBTQ support agencies and BIPOC led and serving agencies.

The goal was to have the PIT count planners and canvassers match the demographics of the people experiencing homelessness in Kings and Tulare Counties. By having people with lived experience in homelessness and individuals from the BIPOC and LGBTQ community plan and implement the 2023 PIT count, we feel that more individuals were willing to participate, resulting in a more accurate count.

Sincerely,



Lucia Orozco
Kings United Way
Director of Operations



Leticia Hinojosa
Kings Tulare Homeless Alliance
Executive Director of Programs



Laura Fisher
Kings Tulare Homeless Alliance
Executive Director of Operations

HUD CoC Local Competition NOFO; Mandatory Applicant Webinar; and other...

Kings/Tulare Homeless Alliance <info@kthomelessallia...>
To: Laura Fisher
Fri 7/28

If there are problems with how this message is displayed, click here to view it in a web browser.

HUD CoC Local Competition NOFO

The Kings Tulare Homeless Alliance is pleased to release the 2023 CoC local Notice of Funding Opportunity (NOFO)! The US Department of Housing and Urban Development (HUD) released the 2023 Continuum of Care (CoC) Competition NOFO on July 5, 2023 and we strongly encourage everyone interested in pursuing funding to read it in its entirety. Applications for the local competition must be submitted to the CoC via e-snaps as well as email to KTCOCNOFOquestions@gmail.com by Tuesday, August 15, 2023, and the collaborative application is due on September 28, 2023. All applicants must attend the Project Applicant Webinar on Tuesday, August 1, 2023 at 2:00 pm. The meeting will be recorded, but it is very strongly encouraged that you join it live. [Click here](#) to add the webinar to your calendar. A full timeline of the competition is available in the NOFO.

If you have any questions regarding the 2023 HUD CoC competition, please contact Stacy Voss and Dream Shreve at KTCOCNOFOquestions@gmail.com. Thank you and best of luck in your application!

Mandatory CoC Collaborative Application Webinar

The Kings Tulare Homeless Alliance will be hosting a mandatory Applicant Webinar on Tuesday, August 1, 2023, at 2:00 pm for all agencies who wish to be included in the 2023 CoC Collaborative Application. Please use the link below to access the meeting. A recording will be available, but is strongly recommended that applicants plan on attending.

If you have any questions, please contact Laura Fisher at lfisher@kthomelessalliance.org

Join [Zoom Meeting](#)

HUD CoC Local Competition NOFO; Mandatory Applicant Webinar; And Other News.

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444 Recipients

Audience: Kings/Tulare Homeless Alliance Distribution List

Subject: HUD CoC Local Competition NOFO; Mandatory Applicant Webinar; and other news.

Delivered: Fri, Jul 28, 2023 2:26 PM

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Proof of KTCoc local NOFO via listserv to 444 recipients on July 28, 2023.

Kings/Tulare CoC
@KT_Alliance

We are so excited to release our 2023 HUD CoC Local Competition Notice of Funding Opportunity (NOFO)! Applications for the local competition are due on Tuesday, August 15, 2023. There is a mandatory Applicant webinar on August 1, 2023. Best of luck!

 kthomelessalliance.org
HUD CoC Local Competition NOFO — Kings/Tulare Homeless Alliance

6:58 AM · Jul 28, 2023 · 16 Views

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Post your reply! Reply

Proof of local NOFO via Twitter (@KT_Alliance) and Facebook (Kings/Tulare Homeless Alliance) on July 28, 2023.

Kings/Tulare Homeless Alliance
Published by Laura Fisher · July 28 at 6:55 AM

We are so excited to release our 2023 HUD CoC Local Competition Notice of Funding Opportunity (NOFO)! Applications for the local competition are due on Tuesday, August 15, 2023. There is a mandatory Applicant webinar on August 1, 2023. Best of luck!

 KTHOMELESSALLIANCE.ORG
HUD CoC Local Competition NOFO — Kings/Tulare Homeless Alliance
Kings Tulare Homeless Alliance July 28, 2023 HUD CoC Local Competition NOFO Kings Tulare Homeless Alliance July 28, 2023 The Kings Tulare Homeless Alliance is pleased to release the 2023 CoC local Notice of...

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kthomelessalliance.org/news


July 28, 2023

HUD CoC Local Competition NOFO

The Kings Tulare Homeless Alliance is pleased to release the [2023 CoC local Notice of Funding Opportunity \(NOFO\)](#)! The US Department of Housing and Urban Development (HUD) released the [2023 Continuum of Care \(CoC\) Competition NOFO](#) on July 5, 2023 and we strongly encourage everyone interested in pursuing funding to read it in its entirety. Applications for the local competition must be submitted to the CoC via e-snaps as well as email to KTCOCNOFOquestions@gmail.com by Tuesday, August 15, 2023 and the collaborative application is due on September 28, 2023. All applicants must attend the Project Applicant Webinar on Tuesday, August 1, 2023 at 2:00pm. The meeting will be recorded, but it is very strongly encouraged that you join it live. [Click here to add the webinar to your calendar.](#) A full timeline of the competition is available in the NOFO.

If you have any questions regarding the 2023 HUD CoC competition, please contact Stacy Voss and Dreama Shreve at KTCOCNOFOquestions@gmail.com. Thank you and best of luck in your application!

Proof of KTCoC local Notice of Funding Opportunity via website (www.kthomelessalliance.org/news) on July 28, 2023.

From: Laura Fisher lfisher@kthomelessalliance.org 
Subject: FY 2023 HUD CoC Program Competition - Rating and Ranking Results
Date: September 13, 2023 at 8:14 PM
To: betsyg@selfhelpenterprises.org
Cc: Leticia Hinojosa leticiah@kthomelessalliance.org, North Star Grant Writing ktcoconofoquestions@gmail.com



Dear Applicant,

Thank you for submitting an application for the 2023 HUD CoC Program Competition. The Rating and Ranking Committee has determined that the following project will not be recommended for inclusion in the Collaborative Application:

Agency	Project	Weighted Score	Amount
Self-Help Enterprises	Crescent Meadow	0	\$0


Please note that, since this project doesn't have an intended start date in the next fiscal year, the Rating and Ranking committee chose to score it a zero so funding could go to projects that can immediately provide housing to people experiencing homelessness in our region.

All the best,



Laura Fisher
Pronouns: she/her/hers
Kings Tulare Homeless Alliance
Executive Director of Operations
(o) 559-738-8733
www.kthomelessalliance.org



From: Laura Fisher lfisher@kthomelessalliance.org 
Subject: FY 2023 HUD CoC Program Competition - Rating and Ranking Results
Date: September 13, 2023 at 6:17 PM
To: Katie Wilbur katie@rhcbfresno.com
Cc: Leticia Hinojosa leticiah@kthomelessalliance.org, North Star Grant Writing ktcochofoquestions@gmail.com



Dear Applicant,

Thank you for submitting an application for the 2023 HUD CoC Program Competition. The Rating and Ranking Committee has recommended the following project(s) for inclusion in the Collaborative Application:

Agency	Project	Weighted Score	Amount
Elevate Community Services	The Majestic (New)	59.44	\$122,793
Elevate Community Services	The Majestic (Renewal)	22.44	\$290,440


Final submission is contingent on successful completion of the following: updating budget to new award amount for the Majestic (New) project.

Once your budget has been updated, you are free to submit your application(s) in e-snaps.



Laura Fisher
Pronouns: she/her/hers
Kings Tulare Homeless Alliance
Executive Director of Operations
(o) 559-738-8733
www.kthomelessalliance.org



From: Laura Fisher lfisher@kthomelessalliance.org 
Subject: FY 2023 HUD CoC Program Competition - Rating and Ranking Results
Date: September 13, 2023 at 6:16 PM
To: Mary Culver mculver@ccfamilycrisis.org
Cc: Leticia Hinojosa leticiah@kthomelessalliance.org, North Star Grant Writing ktcochofoquestions@gmail.com



Dear Applicant,

Thank you for submitting an application for the 2023 HUD CoC Program Competition. The Rating and Ranking Committee has recommended the following project(s) for inclusion in the Collaborative Application:

Agency	Project	Weighted Score	Amount
Central California Family Crisis Center	Ridge Connections 2	83.08	\$176,588


Final submission is contingent on successful completion of the following: N/A; no changes needed.

You are now free to submit your application(s) in e-snaps.



Laura Fisher
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Kings Tulare Homeless Alliance
Executive Director of Operations
(o) 559-738-8733
www.kthomelessalliance.org



From: Laura Fisher lfisher@kthomelessalliance.org 
Subject: FY 2023 HUD CoC Program Competition - Rating and Ranking Results
Date: September 13, 2023 at 6:15 PM
To: Autumn Lindberg alindberg@tpocc.org
Cc: Leticia Hinojosa leticiah@kthomelessalliance.org, North Star Grant Writing ktcochofoquestions@gmail.com



Dear Applicant,

Thank you for submitting an application for the 2023 HUD CoC Program Competition. The Rating and Ranking Committee has recommended the following project(s) for inclusion in the Collaborative Application:

Agency	Project	Weighted Score	Amount
Turning Point of Central California	Casa de Robles 3	91.86	\$178,926


Final submission is contingent on successful completion of the following: N/A; no changes needed.

You are now free to submit your application(s) in e-snaps.



Laura Fisher
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From: Laura Fisher lfisher@kthomelessalliance.org 
Subject: FY 2023 HUD CoC Program Competition - Rating and Ranking Results
Date: September 13, 2023 at 6:15 PM
To: Jeff Garner jgarner@kcao.org
Cc: Joey Cox jcox@kcao.org, Leticia Hinojosa leticiah@kthomelessalliance.org, North Star Grant Writing ktcocnofoquestions@gmail.com



Dear Applicant,

Thank you for submitting an application for the 2023 HUD CoC Program Competition. The Rating and Ranking Committee has recommended the following project(s) for inclusion in the Collaborative Application:

Agency	Project	Weighted Score	Amount
Kings Community Action Organization	Hope Survives II	92.31	\$382,868
Kings Community Action Organization	Hope Survives III DV Bonus	77.78	\$293,654


Final submission is contingent on successful completion of the following: N/A; no changes needed.

You are now free to submit your application(s) in e-snaps.



Laura Fisher
Pronouns: she/her/hers
Kings Tulare Homeless Alliance
Executive Director of Operations
(o) 559-738-8733
www.kthomelessalliance.org



From: Laura Fisher lfisher@kthomelessalliance.org 
Subject: FY 2023 HUD CoC Program Competition - Rating and Ranking Results
Date: September 13, 2023 at 6:15 PM
To: Mary Escarsega-Fechner mary.escarsega-fechner@cset.org
Cc: Leticia Hinojosa leticiah@kthomelessalliance.org, North Star Grant Writing ktcoconofoquestions@gmail.com



Dear Applicant,

Thank you for submitting an application for the 2023 HUD CoC Program Competition. The Rating and Ranking Committee has recommended the following project(s) for inclusion in the Collaborative Application:

Agency	Project	Weighted Score	Amount
CSET	Tulare County Permanent Supportive Housing	94.71	\$361,349
CSET	Visalia Permanent Supportive Housing	87.40	\$158,038


Final submission is contingent on successful completion of the following: N/A; no changes needed.

You are now free to submit your application(s) in e-snaps.



Laura Fisher
Pronouns: she/her/hers
Kings Tulare Homeless Alliance
Executive Director of Operations
(o) 559-738-8733
www.kthomelessalliance.org



From: Laura Fisher lfisher@kthomelessalliance.org 
Subject: FY 2023 HUD CoC Program Competition - Rating and Ranking Results
Date: September 13, 2023 at 6:14 PM
To: Frank Ramirez- Porterville College frank.ramirez1@portervillecollege.edu
Cc: Leticia Hinojosa leticiah@kthomelessalliance.org, North Star Grant Writing ktcochofoquestions@gmail.com



Dear Applicant,

Thank you for submitting an application for the 2023 HUD CoC Program Competition. The Rating and Ranking Committee has recommended the following project(s) for inclusion in the Collaborative Application:

Agency	Project	Weighted Score	Amount
Champions	Grace Homes Expansion	95.38	\$473,323

Final submission is contingent on successful completion of the following: N/A; no changes needed.

You are now free to submit your application(s) in e-snaps.



Laura Fisher
Pronouns: she/her/hers
Kings Tulare Homeless Alliance
Executive Director of Operations
(o) 559-738-8733
www.kthomelessalliance.org



From: Laura Fisher lfisher@kthomelessalliance.org
Subject: FY 2023 HUD CoC Program Competition - Rating & Ranking Results
Date: September 13, 2023 at 6:13 PM
To: Hannah Giles hannah.giles@fstc.net
Cc: Leticia Hinojosa leticiah@kthomelessalliance.org, North Star Grant Writing ktcoconofoquestions@gmail.com



Dear Applicant,

Thank you for submitting an application for the 2023 HUD CoC Program Competition. The Rating and Ranking Committee has recommended the following project(s) for inclusion in the Collaborative Application:

Agency	Project	Weighted Score	Amount
Family Services of Tulare County	Tulare Housing First II	96	\$163,996
Family Services of Tulare County	Permanent Supportive Housing II	90.38	\$77,022
Family Services of Tulare County	Permanent Supportive Housing III	81.44	\$121,016
Family Services of Tulare County	Tulare Housing First	83.56	\$76,956
Family Services of Tulare County	Tulare Housing First II Bonus	82.50	\$50,424

Final submission is contingent on successful completion of the following: N/A; no changes needed.

You are now free to submit your application(s) in e-snaps.



Laura Fisher
Pronouns: she/her/hers
Kings Tulare Homeless Alliance
Executive Director of Operations
(o) 559-738-8733
www.kthomelessalliance.org



From: Laura Fisher lfisher@kthomelessalliance.org
Subject: FY 2023 HUD CoC Program Competition - Rating & Ranking Results
Date: September 13, 2023 at 6:13 PM
To: Nanette Villareal nanettev@kingsunitedway.org
Cc: Leticia Hinojosa leticiah@kthomelessalliance.org, North Star Grant Writing ktcochofoquestions@gmail.com



Dear Applicant,

Thank you for submitting an application for the 2023 HUD CoC Program Competition. The Rating and Ranking Committee has recommended the following project(s) for inclusion in the Collaborative Application:

Agency	Project	Weighted Score	Amount
Kings United Way	HMIS	100	\$157,533

Final submission is contingent on successful completion of the following: N/A; no changes needed.

You are now free to submit your application(s) in e-snaps.



Laura Fisher
Pronouns: she/her/hers
Kings Tulare Homeless Alliance
Executive Director of Operations
(o) 559-738-8733
www.kthomelessalliance.org



From: Laura Fisher lfisher@kthomelessalliance.org 
Subject: FY 2023 HUD CoC Program Competition - Rating and Ranking Results
Date: September 13, 2023 at 6:14 PM
To: Leticia Hinojosa leticiah@kthomelessalliance.org, Laura Fisher lfisher@kthomelessalliance.org
Cc: North Star Grant Writing ktcoconofoquestions@gmail.com



Dear Applicant,

Thank you for submitting an application for the 2023 HUD CoC Program Competition. The Rating and Ranking Committee has recommended the following project(s) for inclusion in the Collaborative Application:

Agency	Project	Weighted Score	Amount
Kings Tulare Homeless Alliance	Coordinated Entry Renewal	N/A	\$169,590
Kings Tulare Homeless Alliance	Coordinated Entry Expansion	98.33	\$205,558

Final submission is contingent on successful completion of the following: N/A; no changes needed.

You are now free to submit your application(s) in e-snaps.



Laura Fisher
Pronouns: she/her/hers
Kings Tulare Homeless Alliance
Executive Director of Operations
(o) 559-738-8733
www.kthomelessalliance.org



Project	Application Type	Average	weighted score
Kings United Way - HMIS	Renewal	260.00	100
KTHA CE Renewal	Renewal		n/a
KTHA - CES Expansion	New Project	118.00	98.33333333
FSTC - Tulare Housing First II	Renewal	251.25	96.63461538
Champions - Grace Homes Expansion	Expansion	248.00	95.38461538
CSET - Tulare County PSH	Renewal	246.25	94.71153846
KCAO - Hope Survives II	Renewal	240.00	92.30769231
TPOCC - CDR 3	Renewal	238.83	91.85897436
FSTC - PSH II	Renewal	235.00	90.38461538
CSET - Visalia PSH	Renewal	227.25	87.40384615
FSTC - PSH III United Way	Renewal	211.75	81.44230769
CCFCC - Ridge Connections 2	Renewal	216.00	83.07692308
FSTC - Tulare Housing First	Renewal	217.25	83.55769231
FSTC - Tulare Housing First II Bonus	Renewal	214.50	82.5
KCAO - Hope Survives III DV Bonus	New Project	93.33	77.77777778
Elevate - The Majestic	New Project	71.33	59.44444444
Elevate - The Majestic	Renewal	58.33	22.43589744
not recommended			
Self Help - Crescent Meadows	New Project	0.00	0

670 S. Irwin Street
Hanford, California 93230
(559) 582-3120
FAX (559) 582-8471
CSD: 711



700 – 6 ½ Avenue
Corcoran, California 93212
(559) 992-2957
FAX (559) 992-8415

September 9, 2023

Ms. Leticia Hinojosa, Executive Director of Programs
Kings/Tulare Homeless Alliance
P.O. Box 1742
Visalia, CA 93279

Re: Housing Authority and Alliance Partnership

Dear Ms. Hinojosa,

The Housing Authority of Kings County is pleased to partner with the Alliance through the Opening Doors program. In an effort to address the lack of affordable housing as individuals and families move from Permanent Supportive Housing (PSH) to housing stability, the Housing Authority has set aside two (2) vouchers in our Housing Choice Voucher (HCV) program to address homeless preferences.

In order to comply with the FY2023 COC Program competition NOFA, consider this letter to be documentation of coordination and engagement from the Housing Authority.

The Housing Authority looks forward to a continued partnership with the Kings/Tulare Homeless Alliance. Please contact me for further discussion, or with any questions or concerns. My contact information is (559) 582-2806 ext. 112 or sjackon-bobo@hake.com.

Regards,

A handwritten signature in cursive script that reads "Sandra Jackson-Bobo".

Sandra Jackson-Bobo

Executive Director

Administration Office: 680 North Douty Street P.O. Box 355 Hanford, California 93232-0355
Phone: (559) 582-2806 Fax (559) 583-6

Administration Office: 680 North Douty Street • P.O. Box 355 • Hanford, California 93232-0355
Phone: (559) 582-2806 • Fax (559) 583-6964

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Housing Authority
of the
County of Tulare

VIA E-MAIL ONLY

September 6, 2023

Mr. Leticia Hinojosa, Executive Director of Programs
Kings Tulare Homeless Alliance
PO Box 1742
Visalia, CA 93279

**RE: HOUSING AUTHORITY OF THE COUNTY OF TULARE AND KINGS TULARE
HOMELESS ALLIANCE PARTNERSHIP**

Dear Ms. Hinojosa:

The Housing Authority of Tulare County is pleased to partner with the Kings Tulare Homeless Alliance through the Opening Doors program. In an effort to address the lack of affordable housing in our jurisdiction, we have set aside ten (10) vouchers in our Housing Choice Vouchers (HCV) program to help support individuals and families move from Permanent Supportive Housing (PSH) to housing stability.

In order to comply with the FY2023 CoC Program competition NOFA, consider this letter to be documentation of coordination and engagement from the Housing Authority of the County of Tulare.

We look forward to the continued partnership with the Kings Tulare Homeless Alliance. Please contact me for further discussion, or with any questions or concerns at (559) 627-3700, extension 114.

Yours truly,

HOUSING AUTHORITY OF THE COUNTY OF TULARE

A handwritten signature in blue ink that reads "Ken Kugler".

KEN KUGLER
Executive Director

KK/cl



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Voice: (559) 627-3700 • TTY: (800) 735-2929 • Fax: (559) 733-0169
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21281 Burbank Blvd.
Woodland Hills, CA 91367

[Healthnet.com](https://www.healthnet.com)

August 17, 2023

Dear Kings Tulare Homeless Alliance (Alliance):

As one of the oldest health care providers in the state of California, Health Net is pleased to partner with the Alliance by providing health care and social services for Medi-Cal beneficiaries that are experiencing homelessness in Kings and Tulare Counties.

Health Net is proud to fund the Alliance over \$383,000 over three years to support CES infrastructure enhancement, address health equities, connect Medi-Cal beneficiaries to CalAIM services, coordinate with a street medicine provider to conducting street outreach in Tulare County. The funding will support these activities for three years starting 2023.

In addition to the funding, Health Net continues to provide technical and other support to ensure Alliance's success in assisting those who are experiencing homeless in the region. We value our partnership with the Alliance. Please feel free to reach me with any questions at NaYung.Kasick@HealthNet.com.

Thank you.

Sincerely,

A handwritten signature in black ink, appearing to read "Nai Kasick".

Nai Kasick, MPH

Vice President, Medi-Cal Lead

August 21, 2023

Ms. Laura Fisher
Kings Tulare Homeless Alliance

RE: Anthem Blue Cross Letter of Support 2023 CoC Program Competition

Ms. Laura Fisher,

As one of the contracted Medi-Cal Managed Care Plans in Kings Tulare Counties, Anthem Blue Cross support the Kings Tulare Homeless Alliance's (KTHA) application for the U.S. Department of Housing and Urban Development's (HUD) Fiscal Year (FY) 2023 Continuum of Care (CoC) Program Competition. This letter summarizes funds committed through 2024 to KTHA and other Kings/Tulare CoC members.

Anthem Blue Cross and KTHA have a strong partnership that includes participating in the Center for Health Care Strategies Partnerships for Action: California Health Care and Homelessness Learning Collaborative. Through this collaborative Anthem Blue Cross and KTHA are working on integrating CalAIM Enhanced Care Management and Community Supports Medi-Cal benefits into the local homeless response system by connecting CalAIM service provider into the CoC's Coordinated Entry System (CES) and building the capacity of the local Homeless Management Information System (HMIS) to facilitate data sharing. The collaborative provided \$120,000 over a two-year period to cover the costs to participate in the collaborative, Anthem Blue Cross allowed KTHA to retain all the funds.

During the Fiscal Year (FY) 2022/2023 we provided a total of \$3,000 in funding through the California Department of Health Care Services (DHCS) Housing and Homelessness Incentive Program (HHIP), which provided Medi-Cal managed care plans with the opportunity to earn incentive funds to make local investments to address homelessness. The HHIP funds were used for client consumables to support the 2023 Point in Time count. Anthem Blue Cross has also committed \$116,380 in HHIP funds over two years to enhance staffing and capacity at Kings United Way which administers HMIS in Kings and Tulare Counties. Kaweah Health District was also awarded \$161,280 in HHIP funds to expand their street medicine efforts in Tulare County. Lastly, there has been a commitment of \$800,000 in HHIP funds for the construction of new permanent supportive housing units in Kings and Tulare Counties.

In addition, Anthem Blue Cross has pledged \$142,184 for FY 2022-2023 in Incentive Payment Program (IPP) funds to further support the integration of CalAIM into the local homeless response system. The IPP funds have been utilized by KTHA to staff a full-time Coordinated

Entry System Manager, a fulltime CalAIM Coordinator, a full-time Street Medicine Housing Navigator, a full-time Racial Equity Coordinator and to purchase a Racial Equity Dashboard.

For the FY 20023/2024 Anthem has committed an additional \$142,184 in (IPP) funds to continue to support the aforementioned efforts. Anthem Blue Cross is committed to support KTHA's mission to better serve the unhoused population of Kings and Tulare Counties.

Sincerely,



Beau Hennemann

Regional VP, Local Engagement and Plan Performance
Anthem Blue Cross

670 S. Irwin Street
Hanford, California 93230
(559) 582-3120
FAX (559) 582-8471
CSD: 711



700 – 6 ½ Avenue
Corcoran, California 93212
(559) 992-2957
FAX (559) 992-8415

September 9, 2023

Ms. Leticia Hinojosa, Executive Director of Programs
Kings/Tulare Homeless Alliance
P.O. Box 1742
Visalia, CA 93279

Re: Housing Authority and Alliance Partnership

Dear Ms. Hinojosa,

The Housing Authority of Kings County is pleased to partner with the Alliance through the Opening Doors program. In an effort to address the lack of affordable housing as individuals and families move from Permanent Supportive Housing (PSH) to housing stability, the Housing Authority has set aside two (2) vouchers in our Housing Choice Voucher (HCV) program to address homeless preferences.

In order to comply with the FY2023 COC Program competition NOFA, consider this letter to be documentation of coordination and engagement from the Housing Authority.

The Housing Authority looks forward to a continued partnership with the Kings/Tulare Homeless Alliance. Please contact me for further discussion, or with any questions or concerns. My contact information is (559) 582-2806 ext. 112 or sjackon-bobo@hake.com.

Regards,

A handwritten signature in black ink that reads "Sandra Jackson-Bobo". The signature is written in a cursive style with a large, looping initial "S".

Sandra Jackson-Bobo

Executive Director

Administration Office: 680 North Douty Street P.O. Box 355 Hanford, California 93232-0355
Phone: (559) 582-2806 Fax (559) 583-6

Administration Office: 680 North Douty Street • P.O. Box 355 • Hanford, California 93232-0355
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Housing Authority
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VIA E-MAIL ONLY

September 6, 2023

Mr. Leticia Hinojosa, Executive Director of Programs
Kings Tulare Homeless Alliance
PO Box 1742
Visalia, CA 93279

**RE: HOUSING AUTHORITY OF THE COUNTY OF TULARE AND KINGS TULARE
HOMELESS ALLIANCE PARTNERSHIP**

Dear Ms. Hinojosa:

The Housing Authority of Tulare County is pleased to partner with the Kings Tulare Homeless Alliance through the Opening Doors program. In an effort to address the lack of affordable housing in our jurisdiction, we have set aside ten (10) vouchers in our Housing Choice Vouchers (HCV) program to help support individuals and families move from Permanent Supportive Housing (PSH) to housing stability.

In order to comply with the FY2023 CoC Program competition NOFA, consider this letter to be documentation of coordination and engagement from the Housing Authority of the County of Tulare.

We look forward to the continued partnership with the Kings Tulare Homeless Alliance. Please contact me for further discussion, or with any questions or concerns at (559) 627-3700, extension 114.

Yours truly,

HOUSING AUTHORITY OF THE COUNTY OF TULARE

A handwritten signature in blue ink that reads "Ken Kugler".

KEN KUGLER
Executive Director

KK/cl



5140 W Cypress Ave • PO Box 791 • Visalia CA 93279
Voice: (559) 627-3700 • TTY: (800) 735-2929 • Fax: (559) 733-0169
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Housing Authority
of the
County of Tulare

VIA E-MAIL ONLY

September 6, 2023

Mr. Leticia Hinojosa, Executive Director of Programs
Kings Tulare Homeless Alliance
PO Box 1742
Visalia, CA 93279

**RE: HOUSING AUTHORITY OF THE COUNTY OF TULARE AND KINGS TULARE
HOMELESS ALLIANCE PARTNERSHIP**

Dear Ms. Hinojosa:

The Housing Authority of Tulare County is pleased to partner with the Kings Tulare Homeless Alliance through the Opening Doors program. In an effort to address the lack of affordable housing in our jurisdiction, we have set aside ten (10) vouchers in our Housing Choice Vouchers (HCV) program to help support individuals and families move from Permanent Supportive Housing (PSH) to housing stability.

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We look forward to the continued partnership with the Kings Tulare Homeless Alliance. Please contact me for further discussion, or with any questions or concerns at (559) 627-3700, extension 114.

Yours truly,

HOUSING AUTHORITY OF THE COUNTY OF TULARE

A handwritten signature in blue ink that reads "Ken Kugler".

KEN KUGLER
Executive Director

KK/cl

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21281 Burbank Blvd.
Woodland Hills, CA 91367

[Healthnet.com](https://www.healthnet.com)

August 17, 2023

Dear Kings Tulare Homeless Alliance (Alliance):

As one of the oldest health care providers in the state of California, Health Net is pleased to partner with the Alliance by providing health care and social services for Medi-Cal beneficiaries that are experiencing homelessness in Kings and Tulare Counties.

Health Net is proud to fund the Alliance over \$383,000 over three years to support CES infrastructure enhancement, address health equities, connect Medi-Cal beneficiaries to CalAIM services, coordinate with a street medicine provider to conducting street outreach in Tulare County. The funding will support these activities for three years starting 2023.

In addition to the funding, Health Net continues to provide technical and other support to ensure Alliance's success in assisting those who are experiencing homeless in the region. We value our partnership with the Alliance. Please feel free to reach me with any questions at NaYung.Kasick@HealthNet.com.

Thank you.

Sincerely,

A handwritten signature in black ink, appearing to read "Nai Kasick".

Nai Kasick, MPH

Vice President, Medi-Cal Lead

670 S. Irwin Street
Hanford, California 93230
(559) 582-3120
FAX (559) 582-8471
CSD: 711



700 – 6 ½ Avenue
Corcoran, California 93212
(559) 992-2957
FAX (559) 992-8415

September 9, 2023

Ms. Leticia Hinojosa, Executive Director of Programs
Kings/Tulare Homeless Alliance
P.O. Box 1742
Visalia, CA 93279

Re: Housing Authority and Alliance Partnership

Dear Ms. Hinojosa,

The Housing Authority of Kings County is pleased to partner with the Alliance through the Opening Doors program. In an effort to address the lack of affordable housing as individuals and families move from Permanent Supportive Housing (PSH) to housing stability, the Housing Authority has set aside two (2) vouchers in our Housing Choice Voucher (HCV) program to address homeless preferences.

In order to comply with the FY2023 COC Program competition NOFA, consider this letter to be documentation of coordination and engagement from the Housing Authority.

The Housing Authority looks forward to a continued partnership with the Kings/Tulare Homeless Alliance. Please contact me for further discussion, or with any questions or concerns. My contact information is (559) 582-2806 ext. 112 or sjackon-bobo@hake.com.

Regards,

A handwritten signature in cursive script that reads "Sandra Jackson-Bobo".

Sandra Jackson-Bobo

Executive Director

Administration Office: 680 North Douty Street P.O. Box 355 Hanford, California 93232-0355
Phone: (559) 582-2806 Fax (559) 583-6

Administration Office: 680 North Douty Street • P.O. Box 355 • Hanford, California 93232-0355
Phone: (559) 582-2806 • Fax (559) 583-6964

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Housing Authority
of the
County of Tulare

VIA E-MAIL ONLY

September 6, 2023

Mr. Leticia Hinojosa, Executive Director of Programs
Kings Tulare Homeless Alliance
PO Box 1742
Visalia, CA 93279

**RE: HOUSING AUTHORITY OF THE COUNTY OF TULARE AND KINGS TULARE
HOMELESS ALLIANCE PARTNERSHIP**

Dear Ms. Hinojosa:

The Housing Authority of Tulare County is pleased to partner with the Kings Tulare Homeless Alliance through the Opening Doors program. In an effort to address the lack of affordable housing in our jurisdiction, we have set aside ten (10) vouchers in our Housing Choice Vouchers (HCV) program to help support individuals and families move from Permanent Supportive Housing (PSH) to housing stability.

In order to comply with the FY2023 CoC Program competition NOFA, consider this letter to be documentation of coordination and engagement from the Housing Authority of the County of Tulare.

We look forward to the continued partnership with the Kings Tulare Homeless Alliance. Please contact me for further discussion, or with any questions or concerns at (559) 627-3700, extension 114.

Yours truly,

HOUSING AUTHORITY OF THE COUNTY OF TULARE

A handwritten signature in blue ink that reads "Ken Kugler".

KEN KUGLER
Executive Director

KK/cl



5140 W Cypress Ave • PO Box 791 • Visalia CA 93279
Voice: (559) 627-3700 • TTY: (800) 735-2929 • Fax: (559) 733-0169
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21281 Burbank Blvd.
Woodland Hills, CA 91367

[Healthnet.com](https://www.healthnet.com)

August 17, 2023

Dear Kings Tulare Homeless Alliance (Alliance):

As one of the oldest health care providers in the state of California, Health Net is pleased to partner with the Alliance by providing health care and social services for Medi-Cal beneficiaries that are experiencing homelessness in Kings and Tulare Counties.

Health Net is proud to fund the Alliance over \$383,000 over three years to support CES infrastructure enhancement, address health equities, connect Medi-Cal beneficiaries to CalAIM services, coordinate with a street medicine provider to conducting street outreach in Tulare County. The funding will support these activities for three years starting 2023.

In addition to the funding, Health Net continues to provide technical and other support to ensure Alliance's success in assisting those who are experiencing homeless in the region. We value our partnership with the Alliance. Please feel free to reach me with any questions at NaYung.Kasick@HealthNet.com.

Thank you.

Sincerely,

A handwritten signature in black ink, appearing to read "Nai Kasick". The signature is stylized and cursive.

Nai Kasick, MPH

Vice President, Medi-Cal Lead



Dear Kings Tulare Homeless Alliance:

This letter is intended to serve as a written agreement of our continued commitment to serve the Kings Tulare Homeless Alliance (“Alliance”) and its service providers with healthcare support for the homeless population in our service area.

CalViva Health is a locally managed public health care plan that operates under the Medi-Cal Managed Care Program and serves Kings County residents by providing access to cost-effective healthcare to families and individuals.

In January of 2023, through the Housing and Homelessness Incentive Program (“HHIP”) we awarded a total of \$125,267.00 in grant funds to support the integration of CalAIM into our Coordinated Entry System and an additional \$1,500 for client consumables to support the annual Point in Time count.

We are committed to our partnership with the Alliance to ensure the success of the CalAIM integration and, therefore, the health of our most vulnerable population.

Sincerely,

Jeffrey Nkansah
Chief Executive Officer